UGANDA COOPERATIVE ALLIANCE LIMITED

Annual Report

2018 /2019

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VECO

CANADIAN CO-OPERATIVE ASSOCIATION
CCA ACC
ASSOCIATION DES COOPÉRATIVES DU CANADA

InterAction
A UNITED VOICE FOR GLOBAL CHANGE

WE EFFECT
SWEDISH COOPERATIVE CENTRE

Vi Agroforestry

IFAD
INTERNATIONAL FUND FOR AGRICULTURAL DEVELOPMENT

EASTERN AFRICA FARMERS FEDERATION
EAFF
Voice of all farmers in Eastern Africa

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TECHNOSERVE
BUSINESS SOLUTIONS TO POVERTY

reall

coop
International Co-operative Alliance – Africa
A Region of the International Co-operative Alliance

ILO
International Labour Organization

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01 UCA BOARD OF DIRECTORS, 2018 - 2020

MR. JOHNAS TWEYAMBE -
Chairman Board of Directors

MR. ISMAIL JACAN OYENYA -
Vice Chairperson

REV. FR. EMMANUEL SAFARI -
Treasurer

MR. GEOFFREY SEYEKWO -
Board Member

MS. EMMANUELA OROMA -
Board Member

MR. JOSEPH KITANDWE -
Commissioner for Cooperative Development

CPA. IVAN ASIIMWE -
General Secretary/CEO

02 UCA 52ND AGM

UGANDA COOPERATIVE ALLIANCE LTD

THEME: **"POSITIONING COOPERATIVES TO SEIZE OPPORTUNITIES"**
DATE: **THURSDAY 21ST NOVEMBER, 2019**
VENUE: **GRAND IMPERIAL HOTEL, KAMPALA**

7.30 am – 8.30 am	Delegates arrival and registration
8.30 am – 8.33 am	Prayer
8.33 am – 8.40am	Admission of New Members
8.40 am – 8.45 am	Adoption of Agenda
8.45 am – 10.00 am	AGM in Session
10.00am - 10.15 am	Arrival of the Chief Guest National & Coop Anthem
10.15am – 10.25 am	Welcoming remarks & introductions By Board Chairperson
10.25 am – 11.00 am	TEA/COFFEE BREAK
11.00 am _12.10 am	AGM in Session
12.10 am – 12.30 am	Messages from the Partners
12.30 am – 12.40 am	Speech by the UCA Chairman (He invites the CCD)
12.40 am – 12.50 am	Commissioner –MTIC (He invites the State Minister
12.50 am – 1.05 pm	State Minister for Cooperatives (He invites the Min. of Trade)
1.05 pm – 1.20 pm	Min. of Trade (MTIC) (Invites the Chief Guest)
1.20 pm – 1.50 pm	Speech by the Chief Guest

03 NOTICE FOR THE 52nd UCA ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN THAT THE PREVIOUSLY POSTPONED 52nd MEMBERS' AGM OF UCA HAS BEEN SCHEDULED TO TAKE PLACE ON THURSDAY, 21ST November 2019

VENUE: GRAND IMPERIAL HOTEL; Kampala.

TIME: STARTING AT 9.00AM

THEME: "Positioning Cooperatives to Seize Opportunities"

PROPOSED AGENDA

1. Adoption of the Agenda
2. Prayer
3. Admission of new members
4. Communication from the Board Chairman and Reactions
5. Confirmation of Minutes of 51st AGM (14th September 2018)
6. Presentation of Management Action Sheet
7. Matters arising from 5 and 6
8. Presentation of Board/Management report for the year 2018/19 and Reactions
9. Presentation and approval of Auditor's report and financial statements 2018/19
10. Presentation & Approval of the Budget for 2019/2020
11. Fixing of maximum liability
12. Authority to spend (first 3 months 2020/2021)
13. Appointment of Auditors
14. A.O.B (submit them at least 24 hours in advance)

*Members with **outstanding dues** kindly requested to pay before this meeting or else they will not be allowed to participate.*

For more information, please call UCA General Line. +256 414 258 898

Yours faithfully,

Ivan Asiimwe (CPA)

GENERAL SECRETARY - UCA

04 STATEMENT BY THE BOARD CHAIRMAN

I take this opportunity to welcome our chief guest, Honourable Members of Parliament, religious leaders, development partners, UCA Membership, Elders, vetting committee, Fellow Board Members, Management Staff headed by the General Secretary, the entire Cooperative fraternity.

The government of Uganda and specifically the Ministry of Trade, Industry and Cooperatives (MTIC), Ministry of Finance Planning and Economic (MFPED), Ministry of Agriculture, Animal Industry and Fisheries (MAAIF) have extended great support, which we don't take for granted. The good governance, conducive legal, policy environment and security ushered in by the current NRM government has greatly enabled UCA and the cooperative movement to flourish.

On behalf of the entire Cooperative fraternity in Uganda, I wish to extend our heartfelt appreciation to the entire Korean team for the great support. I would like to personally thank a senior Cooperator Mr. Kim Byeong- Won, the President of the International Cooperative Agricultural Organization (ICAO) and Chairman of the National Agricultural Cooperative Federation (NACF) for the continuous support to the Cooperative Movement in Uganda

Our development Partners have rendered prodigious support to UCA and the Cooperative movement and hence deserve greater appreciation and recognition. The support both financial and nonfinancial from our partners has hitherto permitted UCA to change her dreams into actual realities.

We join our hands together in welcoming our new members into the UCA family and also to congratulate all UCA Members, Board, Vetting and Management staff for successfully completing the last financial year 2018/19 and to welcome you into a new financial year with cherished strategic focus and ideas aimed at transforming UCA and her membership into a more viable, member focussed organization that is rooted on Cooperative principles and values.

I am exceedingly pleased with the attendance of this 52nd UCA Members' AGM which is a clear indication of the love and passion UCA Membership and the Cooperative movement have for the organization.

The Republic of S. Korea through her development programs have extended great support to Ugandan government, the Cooperative movement and communities across the country which together have contributed greatly to our social and economic transformation. Our greatest appreciation and honour go to KOICA and the S. Korean embassy for an excellent work done in Uganda.

2018/19 was a year of greater achievements especially in areas of visibility, representation and Cooperative development work which enabled UCA to effectively consolidate our previous achievements. UCA successfully participated in the cooperative amendment bill that was later approved by the parliament of Uganda. The bill is waiting ascent by the president. We appreciate all those who participated and supported the process.

UCA led a delegation to the committee of Parliament on Commissions, Statutory Authorities and State Enterprises (COSASE) to present issues of defunct Cooperative Bank. I wish to extend our appreciation to the Rt. Hon. Speaker of Parliament, the Committee of parliament and Parliament in general for the great support. More appreciation goes to the Board, Senior Cooperators, Management staff and all the Cooperators for your support.

The team at UCA has been very proactive and innovative in positioning the organization to seize opportunities in other sectors of the economy including Health, Mining and Energy. Like in any other organizations, challenges have arisen but I wish to thank the Board and Management team for developing mechanisms to contain these challenges.

We have been able to register better success due to concerted efforts, Commitment, team work and dedication of the Committees and Management Staff.

05 STATEMENT BY THE GENERAL SECRETARY

"Welcome to the UCA 52nd Annual General Meeting. It gives me great joy to report to you the progress of Uganda Cooperative Alliance for last financial year."

I would like to appreciate our development partners who have greatly supported the Cooperative Movement in implementing different activities and programs. These include Ministry of Agriculture Animal Industry and Fisheries, Ministry of Finance, VI-Agroforestry, IFAD, Techno serve, EAFF, ILO, CCA, and many others.

The Government of Uganda has done a praiseworthy job in creating an enabling environment for UCA and the Cooperative movement to flourish. Government through her Ministries and agencies including Ministry of Agriculture, Animal Industry and Fisheries, Ministry of Finance, Ministry of Gender, Uganda Coffee Development Authority (UCDA), Operation Wealth Creation (OWC), National Agricultural Advisory Services (NAADS), National Curriculum Development Centre have greatly contributed to the growth and prosperity of the Cooperative movement.

The Board members have done an excellent job in the direction and good leadership of UCA from the time they took their leadership mantle of the Uganda Cooperative Alliance, as well I can't forget to highly appreciate the UCA Management team for tirelessly serving Co-operators, it's your unending efforts that have enabled us to serve the Co-operators.

The Cooperative amendment bill which has been in the making for the past many years was finally passed by Parliament.

Our mother Ministry for Trade, Industry and Cooperatives together with Parliament deserve credit and bigger recognition. Those who are conversant with the drawbacks of the Cooperative of the Cooperative Societies Act Cap 112 1991 and those who were passionately involved in the struggle to have the bill amended can appreciate this accomplishment with awe and contentment. Several years of aggressive research, consultations, submissions and finally our efforts have paid off. We now wait in great anticipation for the president to confer his approval of the bill, then we can fully applaud ourselves for a job well executed but will just be the beginning of ensuring greater sanity in the Cooperative movement.

I am delighted to inform you that for the first time in the History of the Cooperative Bank, Cooperators led by Uganda Cooperative Alliance successfully led a delegation to the committee of Parliament (COSASE). The much time taken while conducting research, consultations and finally handing in our petition to the parliamentary committee was well utilized and our regards go to everyone who contributed towards this noble cause. UCA team has maintained a good track record of preparing, submitting and maintaining close relationship with our partners while the partners have kept to their word of continued support.

We are all aware that it takes a team to build a reputable organization of UCA stature. I must therefore offer my utmost gratitude to all the stakeholders with whom we have worked tirelessly to accomplish our goals. Special thanks goes to our Ministry, the UCA membership, my predecessors, current and former staff and all other stakeholders.

Finally, having commended ourselves for our great accomplishments, we are often tempted to relapse into comfort zone. However, as we know Cooperatives are highly dynamic with fast changing trends. As co-operators, we should uphold and abide by our Cooperative principles and values. There should be a marked difference between a cooperator and any other person. Based on current global dynamics and opportunities, as cooperators, we should be swift enough to position our cooperatives to seize opportunities else we cease to be relevant and later perish.

We should endeavour to undergo continuous capacity building so that we are continually equipped with relevant knowledge and skills to serve our members with due diligence. Let us pool efforts together to pioneer a new generation of cooperators who uphold the tenets of professionalism with fervour and reverence.

For God and my country.

Asiimwe Ivan (CPA)
UCA General Secretary

UGANDA CO-OPERATIVE ALLIANCE

MINUTES OF THE 51ST ANNUAL GENERAL MEETING HELD ON 14TH SEPTEMBER 2019

THEME: "Co-operative Development amidst Global Economic Dynamics and Business Innovations"

AGENDA

1. Prayer
2. Adoption of agenda
3. Admission of new members
4. AGM session
5. Communication from UCA Chairman
6. Reactions and resolutions by members
7. Minutes of the 50th AGM held on 22nd September 2017
8. Management action sheet
9. Message from UCA Partners
10. Board/management report for the year 2017/2018
11. Auditors report and financial statements 2017/2018
12. Budget for 2018/2019
13. Fixing of maximum liability
14. Appointment of auditors
15. Election of new board of directors AOB, Closure and lunch

MINUTE NOS.	DISCUSSIONS RESOLUTIONS AND ACTION POINTS	PERSON RESPONSIBLE
Min: 1/51/2018	**Prayer** The AGM was opened with a word of Prayer led by Rev. Fr. Angara George.	Delegates
Min: 2/51/2018	**Adoption of agenda**	Delegates
	The Board Chairperson, Mr. Kimbowa Peter presented the agenda of the meeting to the members for discussion and adoption. Canon. Mugabi Sam Karugaba from Abateganda ACE moved a motion to adopt the agenda for the meeting and was seconded by Mr. Orinjiga Kassim, Chairperson Central West Nile Cooperative Union, Arua.	
Min: 3/51/2018	**Admission of new members**	Delegates
	The UCA Chairperson presented WALIMU SACCOs' Union to the AGM for admission. Mr. Jackson Oyugi, Chairperson, West Acholi Co-operative Union proposed that WALIMU SACCO's Union be admitted and was seconded by Mr. Wataka William from Bweyale ACE.	

Min: 3/51/2018	**Admission of new members**	Delegates
	The UCA Chairperson presented WALIMU SACCOs' Union to the AGM for admission. Mr. Jackson Oyugi, Chairperson, West Acholi Co-operative Union proposed that WALIMU SACCO's Union be admitted and was seconded by Mr. Wataka William from Bweyale ACE.	
Min: 4/51/2018	**Communication from the Chairperson**	Delegates
	The Board Chairperson, Mr. Kimbowa Peter, welcomed the chief guest. He further recognized and thanked Development partners (We-Effect, VI-agroforestry, Rikolto/VECO, Agriterra, Geneva Global, Canadian Cooperative Association (CCA), Eastern Africa Farmers Federation (EAFF), Abi-Trust, German Development Cooperation (GIZ), USAID-Techno Serve, IFAD and Swiss contact) for the kind and continued support to revive and strengthen the Cooperative Movement in Uganda. Chairman also commended the Parliament of the Republic of Uganda for the great support towards the ten (10) year exemption of SACCOs across the country from Corporation Tax. He re-echoed Parliament to recall the Tier four microfinance institutions and money lenders Act 2016, sighting its controversy with the international Cooperative principles, values and ideology hence, a future threat to SACCOs and the Cooperative movement. He further commended the Government of the Republic of Uganda, through the Ministry of Trade, Industry and Cooperatives (MTIC), MAAIF, Ministry for Energy and Finance for the support and enabling environment created for the Cooperative movement to thrive. He noted that, Government and other partners through UCA, successfully implemented programs/projects that have proved the Cooperative model as the most suitable for social economic transformation in Uganda. He commended Board and management for the good work done. The Chairperson also highlighted that UCA and the National Curriculum Development Center (NCDC) were in the final stages of signing an MOU to design an Education curriculum enriched with Cooperative knowledge for secondary level. He informed that the team was also working on a paper to be presented to Government to upgrade Kigumba and UCC Tororo into degree awarding institutions.	
	Looking forward, the chair informed the members, that UCA would focus on innovations in ICT, investments, provide better and relevant services as well as recruit new members. The Chairperson also mentioned key challenges that emerged during the year. Among these, he cited two legal court cases involving the former Treasurer, Mr.Bongonzya Stephen and former deputy General secretary, Mr. Billy Butamanya however, he stated that the cases were being ably handled. The second challenge arose from the fall of maize prices that adversely affected Member Cooperatives especially those with Debit Capital. In conclusion, the Chairperson appreciated the Chief guest in absentia for honoring the invitation amidst busy schedules, the Development Partners present, the Cooperators, the general secretary and the entire UCA team. He finally echoed the commitment by UCA to continuously serve better her members and the entire Cooperative movement. Pellegrino Sebinozi, Chairperson Malongo ACE proposed to receive the chairperson's communication and was seconded by Balidawa Badru Siraji from Namungalwe ACE.	

Min: 5/51/2018	Reactions and resolutions by members	Delegates
	a) Taxation of Cooperatives Baingana Geoffrey from Banyankole Kweterana Cooperative Union noted that the taxation on SACCOs had descended on Producer Cooperatives Particularly Coffee. There is a Tax of 1% on every tonnage of coffee or even maize delivered for sale both internally and in the external market. The main question here was, who will pay the Tax, is it the small holder farmer, the RPO, ACE or the Union? Mr. Baingana Geoffrey proposed that UCA (advocacy team) takes it on as a serious matter to advocate for the cooperatives. UCA general secretary, Mr. Ivan Asiimwe, responded with concern that the 1% tax was a serious issue and UCA had started the advocacy process with an initial tax analysis meeting, he however, indicated with dismay that not everyone had good understanding of the cooperative mode of operation. The General secretary UCA informed members that there were plans to petition parliament over the tax.	
	b) Fall in prices of maize Mr. Jackson Oyugi, Chairperson, West Acholi Co-operative Union noted that in the year 2018, there was a drop in the price of maize grain, and wasn't certain if coffee or cotton would fall soot in the coming years. He challenged the delegates and management to look into the price factor because it is the main drive of production as far as farmers are concerned. He suggested that UCA should advocate for a price stabilization fund from Government for any crop. He cited countries such as India and Kenya where the price stabilization fund had become effective. **c) Legal Court Case** John Pascal Wapokra, Chairperson Okoro Coffee Growers Cooperative Union noted that the case in court was between the former Cooperative representative on Board and UCA, He requested that given the person in question was representative of a cooperative body, there was need for the cooperative (sender) he represented to prevail over him, to ensure that the matter is settled out of court. He further suggested that if the person in question was a member of the cooperative he represented, the responsibility to engage him lay on the cooperative (sender). The chairperson, Mr. Kimbowa Peter, responded that Billy was a staff, UCA tried to handle the matter amicably but failed and therefore handed over to the legal team and urged members not to worry about the case. Mr. Bogere Hakim, Chairperson Bukawa ACE in Iganga was in agreement with Mr. Wapokra, citing the major concern of taking the legal process as being costs. Mr. Bogere further suggested to the members if possible, to consider a cheaper way of arbitration through the cooperative that sent the person in question as a delegate prior to election as a treasurer (the suggestion was to handle the case at union level and then report to the AGM) or use the legal way by courts of law. The General secretary, Mr. Ivan Asiimwe, gave highlights on the cases, noting that there were 3 cases involving two people, the fast one involving Bongonza Steven vases UCA, this case was dismissed in 2016 and a letter read to the AGM, when Steven lost the case, they went into taxation, never compensated UCA for the costs incurred. UCA proceeded with the mother case handled at court level however; the General	

	Secretary noted that even the person in question should have gone through the arbitration process as highlighted in section 73 of the Cooperative Societies Act other than court. However, having taken that route, the General Secretary suggested that plan B could be adopted if supported, then the Union that he represented, seats with him, or have a meeting between UCA and that Union to resolve the matter amicably and avoid curt cases. The second case was between Mr. Billy Butamanya, the former Deputy general secretary, who also sued the then General secretary Mr. Msemakweli Leonard, claiming he was denied the opportunity to become the general secretary. Mr. Ivan Asiimwe however, clarified that there is procedure for appointing the General Secretary. The other case is where Mr. Billy went to KCCA and claimed that he was supposed to be paid consultancy fees not salary that is above even the salary of a general secretary. In response, Mr. Tom Wakighoma clarified that in the meeting chaired by him and attended by lawyers from UCA and Billy's side together with the elders like Mr. Charles Kabuga. Mr. Billy Butamanya was claiming close to 100 Million from UCA arising from consultancy, payment in lieu of leave etc. In the meeting, both parties agreed that Mr. Billy be paid in total Ug shs. 38 million and both lawyers were tasked to draft consent document to be signed by both parties and presented to court. Three days after the meeting, the lawyer for Mr. Butamanya turned around and raised the bill to Ug shs. 68 million. Therefore, the General secretary and the team at management level refuted it going back to square one. The chairperson Mr. Kimbowa Peter, reported that on the same case, UCA had been summoned to court on the 1st October 2018. Mr. Sayekwo Emmy, guided the Members that if Mr. Billy's lawyers decided to abuse the offer and breached it, then UCA had a good case. He further highlighted that there was nothing wrong with defending ourselves in court following the deliberations made. He cited 2 key areas of the right and responsibility, yet the person who breached is the same defendant in the case. (Does he have a right to claim 100 million, how did this accrue privileges, consultancies etc. if he was a staff paid a salary). He therefore guided the members to go to court when called upon.	
	The General Secretary concluded that the team would seek legal advice with all the necessary documents from His worship, Sayekwo Emmy and decide basing on the advice given. **AGM Resolutions** The following resolutions were presented to the members and approved; We, the delegates who participated in the 51st AGM seating on 14th September 2018 at Grand Imperial Hotel Kampala having exhaustively deliberated on matters of importance to the Co-operative movement in Uganda, hereby resolve as follows: 1. UCA should develop tailor made software that addresses the issues of all types of Cooperatives. 2. UCA should search for commercial banks and SACCOs with friendly products for Cooperators to enable members have better services. 3. UCA should support their members to develop bankable proposal that can help them access funding. 4. UCA should lobby CIC to increase the number of Insurable crops and negotiate for fair deal on behalf of the members	

	5. Cooperatives are encouraged to buy Shares in CIC 6. Future documentaries should have statistical data on the growth and contribution of Cooperatives in the development of the country. 7. The Board of UCA should conduct mid-term review on the resolution to determine the extent to which the resolutions are being implemented and communicated to members. 8. The Board and management of UCA should go ahead to develop a Five-year strategic plan. 9. UCA and all Cooperatives Should Budget for arbitration costs and develop procedures and guidelines for implementation. **Resolution Committee:** **Name of delegate** — **Cooperative** 1. Mr. Baingana Geoffrey — Banyankore Kweterana coop Union committee chair person 2. Mr. John Pascal Wapokra — Okoro Coffee Cooperative Union 2. Mr. Jacan Ismail Oyenya — Wadalai – Pakwinyo ACE 3. Ms. Kalubega Lukia — Kibinge Coffee Farmers Coop. Soc. 4. Ms. Betty Nabirye — Balyejusa SACCO 5. Mr. Patrick Sserubul — UCA Staff 7. Ms. Angeyango Rose — UCA Staff	
Min:6/51/2018	**Minutes of the 50th held on 22nd September 2017**	
	The General Secretary, Mr. Asiimwe Ivan read out Minutes to the members. Mr. Oyugi Jackson, Chairperson, West Acholi Co-operative Union proposed that minutes be received and adopted as the true record of the previous AGM and was seconded by Mr. Owino James Peter from Merikit ACE, Tororo.	
Min:7/51/2018	**Discussions, resolutions and action points**	
	Presentation of Management Action Sheet The General Secretary, Mr. Ivan Asiimwe, presented the management action sheet and action paper in summarized format. He informed members to refer to the annual report (2017/2018) for details. On Tier 4, The General secretary thanked Rev. Fr Safari Emmanuel and Rev. Fr Gaetano Batanyenda and the UCA Board for organizing a meeting in which the team met the Prime minister of the Republic of Uganda and Petitioned His office after which the Prime minister directed the Minister of finance to have a meeting at UMRA. General secretary, Mr. Ivan Asiimwe, Patrick Sserubula and Rose Angeyango, UCA staff attended the meeting. He noted that, with current developments of disbanding and merging government institutions, government suggests that regulation of SACCOS should be within a department under BOU. This means that should it materialize, then the entire Tier 4 Microfinance institutions and money lenders Act 2016 might be a nullity. But expressed UCA's commitment to continuously advocate.	Board and management

ACTION POINT	PERSON RESPONSIBLE	STEPS TAKEN	COMMENT
The liquidation report of the defunct Cooperative Banks should be produced by BOU to pave way for formation of a new Cooperative bank	Board and management	Speaker of parliament directed the auditor general to carry out a forensic audit on all closed banks including the Cooperative Bank	In progress
UCA to engage a technical and legal team to study and advise on the Revised Cooperative Societies Act Cap112 (Bill) among others. The amended cooperative societies Act should maintain UCA to remain the only Apex organization for all Cooperatives in Uganda	Board and management	UCA General secretary Held a meeting with parliamentary committee on Trade, Industry and Tourism over the same matter	Being handled at Committee level
UCA to engage a technical and legal team to study Tier 4 microfinance institutions and moneylenders Act 2016 and take appropriate action.	Board and management	UCA, unions and SACCOs together with the legal team (PULIIDA) engaged government and Uganda Microfinance Regulatory Authority (UMRA) on the critical issues	UMRA has agreed to work with UCA to have the issues resolved.
SACCOs and other financial cooperatives to embrace and pay for the professional, technical and supervisory support services of UCA, and agree to sign a binding partnership contract, for sustainable services.	Board and management	Under negotiations with respective cooperatives	In progress
UCA with UCSCU and UCCFS to set performance standards for SACCOs and other financial cooperatives and make strict follow ups on their implementation	Board and management	UCA draft performance standards	In Progress
Strengthening the relationship and Cooperation with member cooperatives	Board and management	Has been done	Continuous
UCA to work with other Unions to lobby for tax exemptions	Board and management	It was done for SACCOs, UCA is now engaging Government on taxation of other forms of cooperatives.	In progress
Member societies should reorganize themselves for strengthened operations.	Board and management	With UCA support, Cooperatives ; Primary, secondary and Tertiary Unions	In progress
UCA to take forward and strengthen the MOU with UCDA and other partners	Board and management	MOU with UCDA has been strengthened and now implementing a project on coffee value chain together. Other MOUs have been signed and strengthened.	Done
Cooperatives to embrace science, innovations and information technology	Board and management	Being adopted gradually by cooperatives	In progress

Min:8/51/ 2018	**Auditors Report and financial statement 2017/2018** The auditor M/S. Josephine Nabweteme, of Nabende and Nabweteme auditors company called upon her co-auditor Mr. David Sserunkuma CPA to present the report. In his submission, the auditor highlighted a significant increase in UCA's income by 39% (from 1.5billion to 2.1billion). The auditors also observed that UCA's Grants reduced in the previous year, implying that UCA was moving to becoming a sustainable institution. On the same note he indicated that surplus for the year improved from 74.3million in 2017 to 98.5million in 2018 (13%improvement) The auditor further indicated that there was an improvement in the asset base, equity (reserves). Borrowings increased from 1billion to 1.4 billion that was within the limits if compared with the total equity. Current liabilities increased from 1.1billion-1.3billion but far below the current assets. This implied that UCA could comfortably use its assets to meet her obligations. Audit opinion: The audit Opinion confirmed that the financial statements in the report as of 30th June 2018: Statements of comprehensive income, position, cash flows for the year ended were in accordance with International financial reporting standards (IFRS). Mr. Waiswa George William from Nakalama ACE proposed the Audit report be received for discussion and was seconded by Twayem Kenneth Chemonges from Sebei Elgon Cooperative Union. **Matters arising** **i) Statement of financial position** Mr. Felix Magyezi, Chairperson UCCFS, sought explanation on why the income from member subscriptions was reducing. He also sought explanations on why there was balance brought forward on grants in income statement or rather have grants received during the Financial year? **Response from Auditor:** As per UCA policy, the grant was received in form of Tractors and an Annual depreciation was being calculated at 30million. The Finance and Administration Manager Mr. Odeke Samuel responded to the question on decline of member subscriptions from 18million to 13million. He explained that some members had not subscribed for over time and board directed management to waive off the arrears and thereafter, management only realized 13million hence the decline. Secondly, by June2018, only 8% (27/326 members) had paid their subscription though some members were still paying even on the date of the AGM. However, payments made after June, would only be captured under the next financial year. Mr. Baingana Geoffrey commended the Board and management for the preparation of good Financial report and urged members to improve in subscriptions and proposed the adoption of the report for the year 2018/2019 and was seconded by Mr. Wataka William.	Auditor and management
Mi:9/51/2 018	**Budget for the year 2018/2019** The Treasurer M/S Oroma Emmanuela was out of the country for a cooperative mission/training and was absent with apology The budget for the year 2018/2019 was presented by the Vice chairperson Mr. Jacan Ismail Oyenya.	Treasurer

	Mr. Abomugisha Stanley from Kigezi SACCO'S Union, proposed that the budget should be received and was seconded by Mr.Khauka Andrew from Bududa ACE. Mr. Balidawa Badru Siraji from Namungalwe ACE proposed that the budget be adopted and was seconded by Twinomujuni Godwin Kirungi from Sheema Diary Union. Mr. Baingana Geoffrey, noted with concern that the Capital budget had not been included in the main Budget, He further proposed to the delegates that they allow board and management to develop the capital Budget and authorize board to approve until the next AGM.	
Min:11/51 /2018	**Fixing maximum liability** Management sought authorization from the AGM to borrow up to Ushs. 2 billion in case required. It was resolved by delegates that the proposed maximum liability of 2 billion be maintained.	
Min:12/51 /2018	**Authorization to spend** Management sought authority from the AGM delegates to spend for the first 3months of the new year 2019. Mr. Oyugi Jackson, Chairperson, West Acholi Co-operative, moved a motion to authorize management to spend for the first 3 months of the new year and was seconded by John Pascal Wapokra, chairperson Okuro coffee growers Union.	
Min:13/51 /2018	**Appointment of auditors** Mr. Bogere Hakim Chairperson Bukawa ACE, proposed to the delegates that **Nabende & Nabweteme** auditors company be maintained and was seconded by Nebye Annet, from Kigezi SACCO's Union	Commissioner of cooperatives
Min: 14/51/2018	**Election of Board Members** The Chairperson UCA, Mr. Kimbowa Peter declared all Board Positions Vacant and called upon the Chairperson Vetting committee to lead the election session. The Chairperson Vetting Committee, Mr. Tom Wakigoma, thanked the chief Guest, Development partners, all invited guests, delegates, the outgoing board, the Vetting Committee and Management Staff for the efficient and effective work well done. He commended board and management for the successful orientation of the Vetting committee. He then presented a report of the committee before the delegates. **a) Composition of the vetting committee** i) Mr. Tom Wakigoma chairperson of the committee ii) Hon. Anthony Butele iii) Fr. Gaetano Batanyenda iv) Rev. Fr. George Angara v) The commissioner for Cooperatives vi) Mr. Msemakweli Leonard	Chairperson Vetting committer

Mr. Tom Wakigoma affirmed that the committee had exhibited a high level of commitment and professionalism in their work and had done a conclusive thorough analysis of the candidates' application forms based on qualification criteria. He referenced applications to the Board positions to an advert in the New vision, dated Thursday 19th July 2018 and Monday 27th August 2018 following the expiry of the term of office for the incumbent board, elected in September 2016.

b) Vetting methodology

Physical verification of applicant cooperatives' existence, legality and operations was done as per the constitution criteria.

c) Vetting criteria

As per the UCA legal framework the following criteria was followed

i) One must be a serving board member of a member cooperative, not a member of a sub-committee or management

ii) The current term of office of the applicant must be in compliance with the Cooperative bylaws and the cooperative regulations and the remaining term of office of the applicant must not be less than at least two years.

iii) The Cooperative must be a fully paid up member of UCA with no outstanding annual subscriptions

iv) The Cooperative must be either a tertiary or a secondary tertiary organization.

v) The Cooperative must be up to date with annual general meetings and up to date with the submission of annual returns to the office of the registrar.

vi) Both the applicant or the Cooperative must not have a serious governance challenges including but not limited to;

- Having a vote of no confidence
- One who is under investigations or suspicion

vii) One should not be a serving member of board or director in another related organization, cooperative that is deemed to be conflicting in the competition with the one recommending the applicant

viii) One must have a clean record in the Cooperative and should not have been convicted of any criminal offence in the last two years.

d) List of applicants to Board positions

1) Mr. Balidawa Siraji, Namungalwe ACE -Board member
2) Mr. Sayekwo Emmy Sebei Elgon Union -Board member
3) Mr. .Oyugi Jackson West Acholi Coop. Union- Board Member
4) Mr. Jacan Oyenya Ismail, Wadelayi ACE - Chairperson
5) Mr. John Wapokra Okuro coffee growers Coop. Union -Chairperson
6) Mr. Peter Kimbowa Twezimbe ACE - Chairperson
7) Mr. Bamwesige Wilson Malongo ACE -Board member
8) Mr. Tweyambe Johnas Ankole farmers coop. union -Chairperson
9) Ms. Oroma Emmanuela from Nebbi ACE -Treasurer
10) Rev. Fr. Safari Emmanuel, Kigezi SACCO's Union -Board Member
11) Ms. Nalubega Lukiya, Kibinge coffee farmers' coop. Soc. Board member
12) Mr. Lukwago Moses from central region Chairperson

e) List of successfully vetted & recommended applicants to the AGM for elective positions to the board

Out of 12 applicants, most were wiped out by the vetting methodology outlined herein above

i) Mr. Sayekwo Emmy, Sebei Elgon Union -Board member
ii) Mr. Jacan Oyenya Ismail, wadelayi ACE – Chairperson
iii) Mr. Tweyambe Johnas, Ankole Coffee farmers' coop. union -Chairperson
iv) Rev. Fr. Safari Emmanuel, Kigezi SACCO's Union -Board Member
v) Ms. Oroma Emmanuella, Nebbi ACE - Treasurer

The chairperson Vetting committee encouraged those unsuccessful candidates to make sure they fulfill the requirements to be eligible in the forthcoming AGM.

The registrar of cooperatives then invited the Principle Uganda Cooperative Collage Tororo, Mr. Behayo Patrick to act as the session's returning officer.

Note:1

There was no applicant for the position of the Vice chairperson and therefore delegates were given an opportunity to nominate one among the vetted members to the position for election.

NOTE: 2

Election of the Treasurer

The chairperson vetting committee noted that Ms. Oroma Emmanuela was recommended by vetting committee but was out of the country at the time of the AGM, hence could not be voted by proxy. However, with guidance from the Commissioner of Cooperatives in MTIC, delegates were advised to nominate and elect a Treasurer from the remaining two vetted members on the list (Rev.Fr. Safari Emmanuel and Mr. Sayekwo Emmanuel)

Rev.Fr. Safari Emmanuel was elected unopposed to the position of Treasurer of UCA Board.

NOTE:3

Election of two (2) other Board Members

Delegates nominated and elected Mr. Sayekwo Emmy to the position of Board Member.

For election progress details, refer to the appendix herein attached

After elections, the Commissioner of Cooperatives, MTIC, introduced the elected Board Members (f) to the delegates. These were;

f) Final results of newly elected board members

i) Mr. Tweyambe Jonas Chairperson elect to UCA Board
ii) Mr. Jacan Oyenya Ismail Vice chairperson elect to UCA Board

	iii) Rev.Fr. Safari Emmanuel as new Treasurer Elect to UCA Board iv) Mr. Sayekwo Emmanuel as new Board member elect to UCA Board With advice from the Commissioner of Cooperatives, delegates gave authority to the Board to co-opt a female board member to UCA board as indicated in the byelaws. After the Elections, the AGM was closed with a prayer led by Rev. Fr. Safari Emmanuel and joint Lunch at 2:48	

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Mr. Tweyambe Johnas — Mr. Asiimwe Ivan

Board Chairman — General Secretary

Date 15/10/2019 — Date: 21/11/2019

Appendix

Details of elections of the Board members

Name	Position	Nominated by;	Seconded by;	Votes Scored	Declared and congratulated by;
Mr. Tweyambe Jonas	Chairperson	Twayem Kenneth Chemonges From Sebei Elgon Union	Bamuhangaine Eryaza From Uganda Banana wine and fruit juice Cooperative Union	28	Commissioner for coops
Mr. Jacan Oyenya Ismail	Chairperson	John Pascal Wapokra, chairperson Okuro coffee growers Union	Wataka William from Bweyale ACE	23	
Mr. Jacan Oyenya Ismail	Vice Chairperson	Walimbwa Charles from Bukusu ACE	Katsigazi Beatrice from Bagezza ACE	Un opposed	Commissioner for coops
Rev.Fr. Safari Emmanuel	Treasurer	Mr. Baingana Geoffrey from Banyankole Kweterana Cooperative Union and Mr. Adegi John Bosco from Panyimuru ACE	Walimbwa Charles from Bukusu ACE	Un opposed	Commissioner for coops
His Worship, Mr. Sayekwo Emmy	Board member	Baingana Geoffrey from Banyankole Kweterana Cooperative Union	Wataka William from Bweyale ACE	Un opposed	Commissioner for coops

06 MANAGEMENT ACTIONS ON THE 51ST ANNUAL GENERAL MEETING RESOLUTION HELD ON 14TH SEPTEMBER 2018

NO	RESOLUTIONS	PERSON (S) RESPONSIBLE	ACTION TAKEN
1.	UCA should develop tailor Made software that addresses the issues of all types of Cooperatives.	Board and Management	Meeting with some partners have been held. We are optimistic the scheme will mature
2.	UCA should search for commercial banks & SACCOs with friendly products for Cooperators to enable members have better services	Board and Management	Still work in progress. However, we keep pushing for the Cooperative Bank
3.	UCA should support members to develop bankable proposal that can help them access funding.	Board and Management	This was done. UCA team are providing this program
4.	UCA should lobby CIC to increase the number of Insurable crops and negotiate for fair deal on behalf of the members	Board and Management	Have engaged CIC
5.	Cooperatives are encouraged to buy Shares in CIC	Board and Management	Mobilization has been done in different regions of the country. More Cooperatives are buying shares.
6.	Future documentaries should have statistical data on the growth and contribution of Cooperatives in the development of the country	Board and Management	Still work in progress
7.	The Board of UCA should conduct mid-term review on the resolution to determine the extent to which the resolutions are being implemented and communicated to members.	Board and Management	Was conducted
8.	The Board and management of UCA should go ahead to develop a Five-year strategic plan.	Board and Management	Draft strategic plan is in place but nearing completion
9.	UCA and all Cooperatives Should Budget for arbitration costs and develop procedures and guidelines for implementation	Board and Management	To be done in subsequent years

07 UCA SECRETARIAT REPORT

HOSTING OF THE PRESIDENT OF THE INTERNATIONAL COOPERATIVE ALLIANCE (ICA)

The president of International Cooperative Alliance adressing some of the UCA member

Between 15th and 16th January 2019 UCA was privileged to host the president of the International Cooperative Alliance Mr. Ariel Guarco together with the Director General Mr. Bruno Roelants, the President of international Cooperative Alliance Africa Mr. Japheth Magomere and ICA Regional Director Dr. Sifa Chiyoge

During his visit, the president appreciated the contribution by UCA in promoting Cooperative s in Uganda and Globally. He thanked the people of Uganda for embracing the Cooperative movement amidst challenges the country went through like political instabilities. He commended the Government of Uganda for supporting the establishment and strengthening of Cooperative s. The president and his team paid a courtesy visit to the speaker of Parliament of Uganda, the Ministry of Trade, Industry and Cooperative s, Wazalendo SACCO and UCCFS. The president also interacted with Hon. Members of Parliament, the Chairpersons of Parliamentary committees on Trade, Industry and Cooperative s and Finance committee, Senior Cooperators/ Elders, Board and Management team of Uganda Cooperative Alliance. He also commended UCA Chairperson and General Secretary for their active participation in ICA Global activities and promised ICA's continued support to UCA.

LEADING A DELEGATION TO COMMITTEE OF PARLIAMENT (COSASE) ON COOPERATIVE BANK

UCA together with cooperative bank share holders at Parliament.

Between 5th and 7th February 2019, Uganda Cooperative Alliance took lead of the sharholders of the defunct Cooperative Bank in Uganda and presented to the Parliamentary Committee on Commissions, Statutory Authority and State Enterprises (COSASE). The Parliamentary Committee is investigating circumstances under which Seven Commercial Banks in Uganda including the Cooperative Bank were closed by the Central Bank. The Cooperative Bank was closed in May 1999 by Bank of Uganda. However, from reliable sources and during our presentation and interaction in Parliament, it was discovered that something went wrong with the closure and subsequent liquidation of the Assets of the Cooperative Bank. UCA Board and Management wishes to extend our heartfelt appreciation to all Cooperators, Partners and all Stakeholders for your support and contribution that made UCA make a very comprehensive and successful presentation to Parliament. Based on the report by Parliament, we need to join our hands together as Cooperators, make concrete decisions on reviving the Cooperative Bank.

UCA PARTICIPATION IN GOVERNMENT PROGRAMS AIMED AT IMPROVING AGRICULTURE

UCA in partnership with the Ministry of Agriculture, Animal Industry and Fisheries is implementing programs including the Vegetable Oil Development Project (VODP), E-Voucher Management Program etc. Of recent, the Government of Uganda embarked on Agricultural mechanization by distributing Agricultural machinery to farmers aimed at increasing Agricultural productivity, eliminating excessive child and women labour and consequently improving farmers' incomes. Under the program, the president of the Republic of Uganda launched 12 heavy earth moving vehicles, 126 pick-ups, 285 Tractors and 1,061 Motorcycles through the Ministry of Agriculture, Animal Industry and Fisheries on 7th March 2019. The equipment was handed over to Farmers through their Farmer Organizations/ Cooperatives .

Under this program, UCA will work closely with Government in ensuring that Framers have access to these services through their Cooperatives and other Farmer Groups.

HE the President of the republic of Uganda launching Agricultural equipment on 7th March 2019

MEETING WITH SPEAKER OF PARLIAMENT OF UGANDA

Uganda Cooperative Alliance management team headed by the General Secretary after meeting with the Speaker of Parliament Rt. Hon. KadagaRebecca Alitwala

Uganda Cooperative Alliance management team headed by the General Secretary on behalf of Cooperatives paid courtesy call to the Speaker of Parliament Rt. Hon. Kadaga Rebecca Alitwala to extend our appreciation to the Speaker and the entire Parliament of Uganda for supporting Cooperatives in Uganda especially on good policy and legal regime for Cooperatives including granting Cooperatives / SACCOs Ten Years Tax exemption and passing of the Cooperative amendment Bill. On her part, the Speaker thanked Cooperatives for their role in social-economic transformation of the country and promised more support to the Cooperative movement.

Cooperators headed by uca chairman after a meeting with ministry of trade, industry and cooperatives

On 28th february 2019, Cooperators headed by UCA made a presentation to the Parliamentary Committee on Trade, Industry and Tourism on the Cooperative Societies Amendment Bill 2016. During the meeting with the Parliamentary Committee on Trade, Industry and Tourism, the team was advised to harmonize with the Ministry of Trade, Industry and Cooperatives on certain issues.

On 2nd May 2019, Cooperators lead by the UCA Board Chairman held a meeting with the Ministry of Trade, Industry and Cooperatives to harmonize in the proposed Cooperative Societies Amendment 2016. In May 2019, the Parliament of Uganda passed the Cooperative Amendment Bill 2016 and the bill is awaiting assent by President Yoweri Museveni.

We wish to extend our sincere appreciation to all Cooperators, Partners, our mother Ministry, Parliament and all stakeholders upon this wonderful achievement.

UCA VISIBILITY

It is evident that UCA is riding on the right path and direction. This has been due to a number of new innovations including visibility programs by the UCA team. UCA has been hosted on a number of Television and Radio Stations for Talk shows across the country. Our social media network has registered enormous growth. All these have trickledown effects on Membership growth, Subscriptions, Partnerships and UCA relevance in the Cooperative Arena. Documentaries show casing UCA success stories and that of our members have been recorded and are readily available.

UCA PROGRAMS OF PROMOTING COOPERATIVE EDUCATION IN UGANDA

The general secretary pausing with some of the winners of the Cooperative debate competition

UCA is an active Member of the International Cooperative Alliance and is fully supportive of the International Cooperative principles. Among the Seven Cooperative principles is Cooperative Education, Training and Information. in a bid to promoting Cooperative Education in Schools, UCA organizes Annual School debates like in 2019, the theme for the event was "Cooperative Education and Practice a missing link in realizing sustainable development". The debates attract policy makers, scholars/ the academia, politicians, professionals, Partners and people from all walks of life. All these have translated into growth in partnerships and MOU's with key strategic partners like the National Curriculum Development Centre, Junior Achievements all aimed at promoting Cooperative education in the country. Through our efforts, the Government of Uganda has agreed to review the Education curriculum to include Cooperative Education. UCA continues to engage government on upgrading the two Cooperative Colleges: Kigumba and Tororo into Universities and or degree awarding institutions.

PARTNERSHIPS & PROJECTS

UCA Partners have done commendable job in supporting the Cooperative movement. Our main Partners including IFAD, Vi- Agroforestry, Rikolto, EAFF, CTA, Techno serve, International Labour Organization, the Private Sector Foundation Uganda, ICA, We- Effect, United Bank of Africa have contributed a lot in terms of Financial and non-Financial support which has consequently enabled UCA to deliver on her mandate. The Government of Uganda has been very supportive of the Cooperative movement through various programs and projects in addition to creating an enabling environment for us to operate. With the support of Government through the Ministry of Agriculture, Animal Industry and Fisheries, we are implementing the Vegetable Oil Development Project (VODP) and E- Voucher Management Program (EVMS). We are very optimistic of a new project from the same Ministry soon since our proposal went through.
The Ministry of Finance through PROFIRA project has supported over 70 Financial Cooperatives/ SACCOs in various aspects to be able to deliver better services to their Members.
There are new opportunities and partnership in offing with support from the International Labour Organization (ILO), EAFF, MAAIF and S. Korea.

SUPPORT FROM S. KOREA

UCA is privileged to have very close relationship with the National Agricultural Cooperative Federation (NACF) which is the Apex Organization of Agricultural Cooperatives of S. Korea. The Chairman of NACF who is also the President of the International Cooperative Agricultural Organizations (ICAO) and the NACF family have extended a lot of support to UCA. They donated two Tractors to UCA to promote Agricultural Mechanization in Uganda. NACF has continued to support UCA team to attend and participate in Global conferences including ICAO- Excom meetings, NACF meetings and the

ICA General assemblies where everything is fully paid for. During our visit with UCA Board Chairman in October this 2019, the Chairman Mr. Kim Byeong-Won announced a donation of two new Tractors to UCA. The Board and Management are working round the clock to organize and receive this wonderful donation.

DIGITIZATION IN AGRICULTURE: E- GRANARY, MUIIS & E- VOUCHER MANAGEMENT SYSTEM

Farmers in Uganda through Cooperatives have access to digital platform including E- Granary, Market-led User owned ICT 4Ag enabled information services and the E- voucher management information systems. The digital platforms enable small holder farmers access to information on weather, Agronomic tips, financial services like Insurance, market and improved inputs. This information enable farmers improve their productivity, access to financial services and better markets for increased incomes. Under the MUIIS program, over 260,000 farmers have been profiled and subscribed to the MUIIS Platform. Under E- Granary, over 90,000 farmers in Rwandan, Uganda and Tanzania will be profiled and subscribed on platform while for the E- voucher management program over 450,000 farmers will be profiled and subscribed on the platform. All the three platforms are implemented by Uganda cooperative alliance and is aimed at increasing farm level incomes for small holder farmers.

Ugandan state Minister for Cooperatives re-launching Market-led User owned ICT 4AG enabled information services in February 2019.

ESTABLISHMENT OF A COOPERATIVE INSURANCE COMPANY

In a bid to actualize cooperation among Cooperatives in East Africa, Cooperatives in Uganda and Kenya incorporated an Insurance company called the Cooperative Insurance Company (CIC). The objective of setting up this company is to give opportunity to Cooperatives to own an Insurance Company that will provide insurance products that are friendly to Cooperatives most importantly with Agricultural insurance. The Company is purely owned, controlled, used and benefiting Cooperatives through generation of business profits for the Cooperative Societies, Unions and UCA have shares in the Company. CIC will mitigate Agricultural risks and hence increased farmers' incomes. In February 2019, Uganda Cooperative Alliance took countrywide shares drive/mobilization of shares for Cooperative

Insurance Company and so far a lot has been achieved in Membership and share capital growth. UCA urges all Cooperatives to buy shares in the Company.

General Secretary UCA sharing with cooperators' on cooperative insurance company's shares drive.

INTERNATIONAL COOPERATIVE DAY & WEEK CELEBRATION

UCA has fully participated in International Cooperative week that packed with activities and celebrations as a climax.

This year, the week-long activities aimed at actualizing the seventh principle of Cooperatives **"Community concern"** commenced with market cleaning exercise in Nakawa and Entebbe markets, Tree planting, Blood Donation, Medical Camp, Sport Gala & Symposium. Over 800,000 trees were planted all over the Country. Walimu SACCOs Union planted about 5 acres of trees which were named the Walimu SACCOs Union park.

Cooperators chose to plant trees this year in order to increase the forest cover which has gone down over the years due to rampant deforestation causing adverse climate change effects. UCA wishes to extend her appreciation to Walimu SACCOs Union, CIC, MTIC and all partners for their contributions and support.

This year's celebrations were co-hosted by Walimu SACCOs Union Limited and the Cooperative Insurance Company Limited. On the 6th of July 2019, Cooperators all over the world gathered to celebrate the 96th International Day of Cooperatives under the theme "***COOP 4 DECENT WORK***".

The stae minister for Cooperative planting a tree during the International Cooperative day and week Celebration in Uganda.

08 COOPERATIVE INSURANCE PROJECT (CIC)

INTRODUCTION

CIC stands for Cooperative Insurance Company CIC Uganda is a joint venture between CIC Insurance Group of Kenya and the Co-operative movement in Uganda. The company is operating under two subsidiaries which transact General and Life assurance business respectively;
General Insurance
Life Assurance
The Cooperative Movement in Uganda of over 6000 Cooperatives is a major shareholder in CIC Insurance and thus their preferred insurer, that is,

- In Uganda, CIC Africa (U)Ltd has 49% of shares
- Kenya Cooperatives 51%

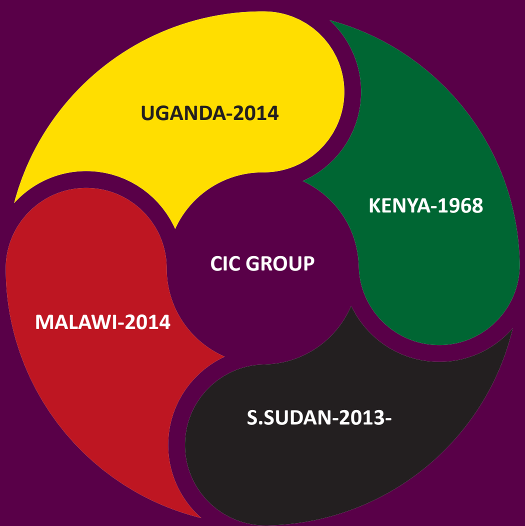
An offer to Ugandan based cooperatives, Unions, and SACCOs for subscription of ordinary shares is worth 7.2 Billion. Meaning there are 724,900 shares for subscription.

WHY CHOOSE CIC AFRICA LIFE ASSURANCE?

CIC Insurance Group is a leading Cooperative insurer in Africa, providing insurance related financial services in Kenya, Uganda, South Sudan and Malawi.

The Group offers a wide range of products including Life Assurance, General Insurance and Asset Management Services. It is a pioneer and in micro- insurance. The Group's focus on innovation and excellence in service delivery has differentiated it in the market and earned it national and international recognition.

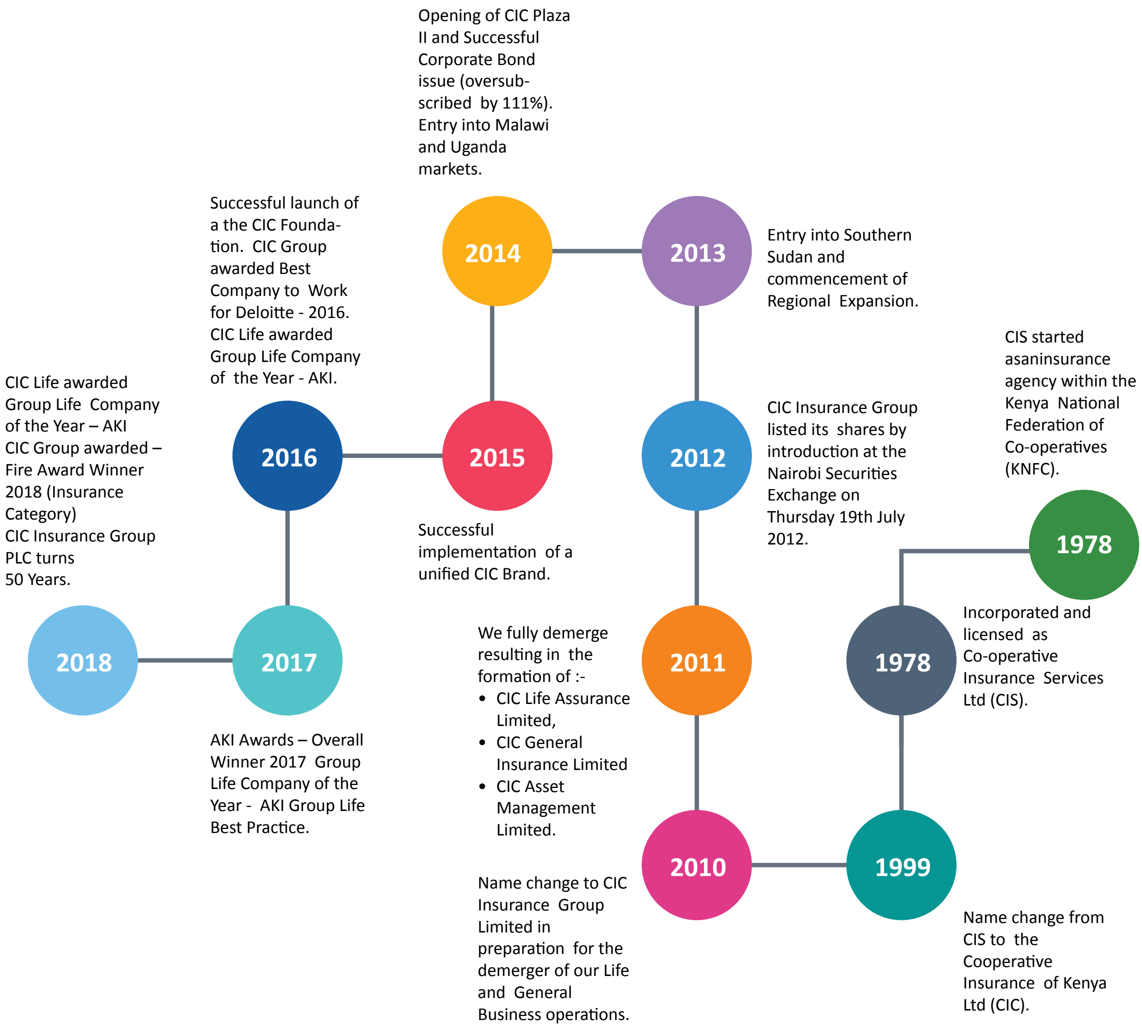
CIC GROUP PARTNER COUNTRIES



PRINCIPLE BENEFITS OF CIC OVER OTHER INSURANCE COMPANIES

- For flexibility and customized products
- Confidentiality and Trust Superior information Management
- Innovative Products with enhanced benefits to suit the client's needs-Individual life products, Group Credit, Motor, GPA, and SACCOs.
- Speedy and efficient Service Execution- Underwriting and claims.
- Strong financial ratios and high paid up capital.
- Prompt claim settlement-no backlog
- Always ready to serve 24*7
- Offer flexible Terms and open to engage.

FUTURE



GENERAL • LIFE • HEALTH • ASSET | We keep our word

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Our key purpose of engaging in insurance business was to first of all sensitize cooperatives about our insurance company as cooperators, utilize its benefits and for a fact make profit as share-holders through share of dividends after every end of a financial year once the company makes benefits.

Therefore Uganda Cooperative Alliance (UCA) embarked on workshops and field activities aimed towards selling insurance policies to SACCOs, cooperatives and Unions beginning with Kigezi, Ankole, Rwenzori, greater Masaka regions and Kiboga. These activities were meant to educate SACCO heads about the principle benefits of CIC insurance towards SACCOs and their members which included the following.

• Shares

Once SACCO buys shares whereby a share costs only Shs. 10,000, but bought in bundles of 100 which implies that the minimum shares that can be bought cost one million shillings. This gives them an opportunity to own a company that they are doing business with.

• Training

They also benefit free member education and awareness whenever they need them especially during board meeting and also Annual General Meetings.

• Customized Products.

This means that SACCOs benefit adjustment regarding policies so as to fit within their needs provided they do not go against the Insurance Regulatory Authority guidelines and policies.

• SACCO ASSURANCE

Development of SACCOASSURANCE concept as a distribution channel is a great benefit to the societies that these SACCOs serve.

• Profit maximization

There is share of dividends at the end of every year provided profit has been made from both Life and General insurance groups. Every share holder must get a dividend accordingly. These shares also have a voting right and also enjoy all other rights and privileges pertaining to ordinary shares of the company.

• Efficient and effective services

CIC services are quick and satisfactory hence they will not have any types of delays for all requirements are clear in policies.

The General Secretary UCA in Mbarara taking Heads of SACCOs,Unions and Cooperatives through senstisatition about CIC insurance which took place at Banyankole Kweterana Hall

The Managing Director CIC Uganda in Kasese taking SACCOs, Cooperatives and Unions through insurance orientation.

ACHIEVEMENTS

From the various activities held in different regions, we have managed to sensitize SACCOS, Unions and Cooperatives about the difference between CIC and other insurance companies and most of them made resolutions to buy shares, insure their loans (Credit Life), assets insurance and also buy other policies before the financial year ends and these include:

- Abesigana Kashari Diary and SACCO
- Ruhiira Millenium
- Nyakayojjo SACCO
- Nyakyera
- Ntungamo Development
- Kyabukujju
- Kebisoni
- Bwera Twimukye
- Lyamujjungu
- Rukiga SACCO.

CHALLENGES

- Most SACCOs already have insurance policies that are already running and that therefore means that even after making resolutions to work with CIC, there is that delay for purchase of policies.
- Negative record that all insurance companies are of negative intentions and this has set us way back in the insurance business.
- Limited support from immediate partners. This also makes us as UCA lose out on commissions which would have contributed a lot towards the development of the company.

CONCLUSION

There is a huge potential gap for SACCOs, Unions and Cooperatives to be able to buy insurance policies from Cooperative Insurance Company if training sessions are utilized and also if immediate partners are in full support of the project itself.

08 PARTNERSHIPS REPORT

PARTNERSHIPS AND BUSINESS DEVELOPMENT UNIT

During the FY2017/18 a new unit was set up at the UCA to develop, engage and coordinate new business partnerships for cooperative development to the benefit of the current and potential UCA membership. Over the last FY the UCA has experienced a high number of organization (both local and international) that are seeking to partner with it to support the agricultural sector.

In this regard, the unit has secured new partnerships with some organizations and also secured some assignments in the form of consultancies as well as 1 new grant. Currently, there are several other applications that we have made to various potential funders with some at very preliminary stages and others at advanced stages of evaluation. The unit has also worked with the various unit managers and project coordinators to ensure that the already secured assignments and grants are properly managed and fully meet our clients' expectations.

The status updates on the on-going projects that were secured in the 2017/18 FY are presented under the various units. Below is list of the new projects and MoUs signed in the last the last 12 months.

EXTENSION OF THE USAID FTF PRODUCER ORGANIZATION'S ACTIVITY

The Producer Organization's Activity is a USAID funded project under the larger Feed the Future Program. The project which is being funded through Technoserve Inc. was initially scheduled to end in October 2018 has been extended until December 2019.

UCA as a sub-recipient under the contract has secured funds to consolidate and institutionalize the support it's giving the POs in the delivery of result area three whose focus is on strengthening local level advocacy capacity of PO to enable them advocate and influence decisions geared towards improving the enabling environment for Agriculture. In pursuit of this agenda, UCA plays a facilitative role by strengthening capacity of Farmers and their organizations to engage with key decision makers on matters that affect their businesses in the agricultural value chain. UCA uses the FACT methodology in the implementation of result area three.

INTERNATIONAL LABOR ORGANIZATION

The International Labor Organization (ILO) is implementing a Public-Private partnership project in the 3 African countries including Uganda. At country level and Uganda for this case, the project aims at Strengthening

Social Dialogue and will be working with farmers' organizations among other partners. The project will develop good practices through innovative approaches that are relevant to different country realities, and have the potential to be scaled up to the international level. While the project activities will be specifically useful for combating Hazardous Child Labor (HCL) in these three counties, the collection of good practices and development of evidence-based practical advice will capture the complexity of agronomy issues and the breadth of tobacco growing situations worldwide.

It is against that background that UCA was contracted to come up with an assessment in the form of a status report on strengthening social dialogue through farmers' organizations in combatting hazardous child labor in Uganda. That assessment was supposed to inform the design of a project that aims to address Hazardous Child Labor (HCL) in tobacco production and growing by developing evidence-based practical advice on OSH hazards, promoting social dialogue between relevant stakeholders at the national, district and local levels and developing their capacity to implement national child labor policies. Then the development of a community-based model would allow the project to test and put into practice the developed evidence-based practical advice.

E-GRANARY PROJECT FUNDED BY IFAD THROUGH EASTERN AFRICA FARMERS FEDERATION EAFF

The East Africa Farmers Federation this year launched the e-Granary project in Kigali Rwanda. The project where UCA is also a beneficiary is called "Using the e-Granary innovative mobile platform to deliver economic services to farmers in East Africa". It aims at increasing productivity and profitability of participating E-Granary farmers and the project expects to work with put in place an innovative e-based platform that will used by at-least 50,000 farmers in Uganda to increase market access for small holder farmers worth over 40MT US$. The small-holders will have increased access to financial services, and extension services using mobile phones.

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IMPROVING THE FARMERS' VOICE FUNDED BY IFAD THROUGH INTERACTION.

During the course of the year, the UCA secured approximately US$ 300,000 for a period of 2 years from Interaction a US based agency as IFAD support to increasing the contribution of farmers through their organizations in policy making processes in Uganda. The project which is in its final stages before rollout intends to work with 20 secondary cooperatives across the country to increase their policy lobby and advocacy capacities and capabilities. The project covers other countries including Kenya, Tanzania, Rwanda and Burundi. The 2 year project will officially kick off in October 2019.

TRAINING OF SWISS CONTACT TRAINERS

Swiss Contact (SC) is a Swiss Foundation for Technical Cooperation incorporated under the laws of Uganda and is implementing projects following a market systems approach, fostering partnership and collaboration among different actors in the ecosystem to increase income opportunities for targeted beneficiaries through strengthened relationships and networks. This is very much

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in line with the cooperative ideology and thinking so it's against this background that UCA is supporting SC to train and mentor the youth groups that they are working with to transform into cooperatives. The UCA signed a 5 years MoU in 2017 and in the last FY, we have taken lead in training their trainers (ToT) in group dynamics.

MEMORANDUM OF UNDERSTANDING WITH AFRIPORT INTERNATIONAL

AFRIPORT International is a supplier and exporter of the freshest and highest quality Ugandan produce to regional and international markets. Our Mission is to: Supply the most delicious agriculture produce and commodities. Expand Ugandan exports to regional and international markets. Improve the economic well-being and livelihood of farmers. It exports the freshest and highest quality Ugandan produce to regional and international markets through ground, air, and sea cargo. It specializes in offering traceable, superb quality, and a reliable range of fresh produce to wholesalers, distributors, retailers, and food processing companies.

Last FY Afriport signed an MoU with UCA with a purpose of forming a mutual beneficial working relationship to support market linkages for farmer co-operatives that improves their overall livelihoods and economic well-being. Under the MoU, Afriport is expected to Inform UCA of potential locations for collaboration, including upcoming training or funding activities that may benefit cooperatives and their farmers and the overall mission of UCA, help to secure foreign markets for farmers through their cooperatives and buy directly specific horticulture or other agriculture commodities at an agreed upon price, support some of the farmers with their marketing and communications by creating profiles and stories of their organizations, farms and products, work with farmer cooperatives to send farmers' samples to potential buyers to support the marketing and visibility of the farmers, support the overall vision and mission of UCA to mobilize and empower youth in agriculture for social-economic development among others.

COLLABORATIONS

The UCA is also collaborating with various organizations in developing concepts and funding proposals these include; Canadian Development Foundation (Formerly Canadian Cooperative Association), Junior Achievers Africa, Self Help Africa among others. The UCA is working closely with these organizations because of the similarities in the work that we are doing. In addition, the UCA is the preliminary stages of establishing a structured working relationship with the Micro-finance support which is supposed to lead to signing an MoU to support the revival of the old and non-functional cooperative unions across the country. economic development among others.

10 PRODUCER ORGANIZATIONS ACTIVITY (POA) STRENGTHENING LOCAL LEVEL ADVOCACY AMONG PRODUCER USING THE FARMER ADVOCACY AND CONSULTATION TOOL (FACT) FUNDED BY USAID - FEED THE FUTURE PROGRAMME.

INTRODUCTION

Uganda Cooperative Alliance in partnership with Technoserve which has since November 2015 been implementing the USAID Feed the Future Producer Organizations activity is pleased to present the FY2018/19 report. The POA Activity is part of the larger USAID Uganda Feed the Future (FTF) project, a Value Chain Development Project that encompasses a number of activities and actors for efficient movement of products and services along the value chain.

The Activity seeks to strengthen the governance, management and service delivery capacity of producer organizations (POs) to realize sustainable, resilient and enduring institutions. It strives to improve business performance in 155 POs that represent more than 30,000 smallholder farmers in initially 12 FTF prioritized districts although this has since changed to cover 15 districts. The purpose is to strengthen local level advocacy capacity of POs to enable them advocate and influence decisions geared towards improving the enabling environment for Agriculture.

The activity focused on 16 districts in the South western, Eastern, Central and Northern Region in the country and is focusing on Secondary Producer Organizations (SPOs) as critical change leaders in equipping member RPOs with the skills, knowledge, and linkages needed to mature and develop into sustainable businesses that meet the demands of their farmers by focusing on three objectives as stated below:

1. Assisting POs to operate as viable business entities, as buyers of improved inputs and reliable suppliers in the coffee, maize, and beans value chains;

2. Assisting POs to provide demand-driven services to meet evolving member needs, including more broadly representing the interests and concerns of women and youth; an

3. Strengthening the enabling environment for agricultural development through local advocacy.

UCA is a sub-recipient under the contract and supports the delivery of result area three whose focus is on strengthening local level advocacy capacity of PO to enable them advocate and influence decisions geared towards improving the enabling environment for Agriculture. In pursuit of this agenda, UCA plays a facilitative role by strengthening capacity of Farmers and their organizations to engage with key decision makers on matters that affect their businesses in the agricultural value chain. UCA uses the FACT methodology in the implementation of result area three.

The project is implemented by a core Activity team of 6 full time staff at both head office (02) and regional offices (04). For the last financial year, UCA continued to implement its advocacy mandate with a specific focus to strengthen and institutionalize POs capacity for local level advocacy and engagement. The POA project uses a facilitative role that focuses on Farmer led advocacy through their POs.

The thrust for the year 2018/2019 was to consolidate engagements and increase spaces and opportunities for structured engagements between POs and decision makers.

Being in the last stages of the project, the UCA put specific emphasis on institutionalizing our approaches and interventions in the participating POs. Emphasis was also put on ensuring that the various DLGs appreciate and adopt/adapt some of the interventions and innovations as providing support mechanism to help them deliver on their mandate. UCA did this by retaining, training, mentoring and coaching an Advocacy Champion (AC) in each of the PO.

Advocacy champions were selected among members from each PO on the recommendation of the board. The project also organized a 2 day training for district leaders from each participating district

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to better understand the project approaches and interventions. This was done with the purpose of identifying ways of how the district staff can best align their work with our approaches and interventions. This is key in ensuring sustainability of the project achievements especially now that the project is in its last stages.

The main project approaches have been training PO leaders, management staff and ACs in certain thematic areas (mainl advocacy and civic education), organizing sub-county and district level stakeholder dialogues, meetings with decision makers as well as ensuring PO issues are well analysed and documented before submission to decision makers.

The project has also hired external consultants to support project work. An important part of this work was to ensure the active participation of farmers through their POs in the Local Government planning and budgeting processes.
As a result of the above, we have registered the following successes in the last FY.

FACILITATING THE INSTITUTIONALIZATION OF WORKING MODELS AND TOOLS IN POS AND LOCAL GOVERNMENTS.

Cascading and institutionalization of the FACT methodology
In the year 2013, the UCA with support from Agriterra (a Dutch based agri-agency and long term partner to UCA) started the piloting and refinement of the FACT methodology. The methodology aimed at put in place more a more consultative, systematic, informed and traceable way of doing advocacy.

Advocacy Champion in Paicho SC presenting PO issues

The tool was adopted by UCA for use in its advocacy work with its members. Under the POA project we have not only endeavored to equip farmer leaders with these skills but also made effort to cascade the practices to their member RPOs as well as institutionalize the tool in the POs. To this effect, we have trained, mentored and coached a total of 25 advocacy champions (AC) in each PO. The ACs have now been positioned to lead and continue supporting the advocacy initiatives at the PO level. This has been achieved through regular coaching of the ACs by the project team in the regions. Majority of the ACs are playing key role in PO local level advocacy including conducting consultative meetings, developing position papers, organizing dialogues as well articulating PO issues in various forums and platforms at both sub-county and district level.

CONDUCTING MEETINGS BETWEEN POS, ADVOCACY CHAMPIONS AND LOCAL GOVERNMENTS.

During the last FY a total of 138 meetings have been held over the last financial year between the POs and various committees in the local government structure. Majority of the meeting have been held with the district production committee. These meeting have mainly been organized to; make follow up of policy issues and budget commitments that have been made in the various dialogues, revise and refine PO position papers, plan for district and sub-county dialogues among others. As result of these meetings, we have witness the development of over 38 position papers on various issues affecting the farmers and the development of 6 district level ordinances some of which have already been passed and others still stuck at different levels as will be reported later on.

CREATE SPACES FOR POS TO ENGAGE ON CRITICAL

ADVOCACY ISSUES, SUCH AS DISTRICT DIALOGUES AND DISTRICT-LEVEL FARMER ADVOCACY PLATFORMS, AND FACILITATE PO PARTICIPATION IN LOCAL GOVERNMENT PLANNING AND BUDGETING PROCESSES.

Promoting civic education and awareness among POs.

: POs take part in a civic education training session in Jinja

To achieve this, the project engaged a consultant who developed a civic education curriculum and designed a set of Information, Education and Communication Materials (IEC) that will soon be reproduced and distributed among the various POs for purposes of making future reference. These materials will also be distributed at the various district premises for the leaders and staff to appreciate these processes further. The team thereafter carried out a civic education training that was attended by PO leaders and managers as well as the advocacy champions in the various POs. The training was aimed at creating awareness among the leaders on their civic rights as farmers and citizens of Uganda. Specific attention was given to their role and rights in as far as informing policy direction is concerned in their communities and their right to inform district plans and budgets. The advocacy advisors have also endeavored to carry out further smaller training among the RPOs because the main training was done at SPO level.

CREATING AWARENESS ON THE GOVERNMENT PLANNING AND BUDGETING CYCLE.

Proper timing is a key determinant of success in any advocacy campaign and the POs have been losing out on the opportunity to inform their local and national budgets because of limited knowledge on how the government planning and budgeting cycle runs. The project therefore organized a 3 day training for the PO leaders and ACs to understand the national budgeting cycle and the key spaces that they should look out for and occupy to ensure that their interests are well addressed in the recurrent cycle. The training which was conducted by a well experienced resource person and also the assistant Chief Administrative Officer of one of the participating districts mainly pointed out the various key stages, committees and levels of the budgeting cycle that the farmers should look out for, how to ensure that their priorities are catered for in the budget and the post budget processes.

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ORGANIZING SUBCOUNTY AND DISTRICT DIALOGUES AND PLATFORMS

On of the major undoings that has been limiting PO involvement is policy processes at the local level has been a lack of formal spaces and structures for the PO to directly engage with the decision makers. To this effect, the project has continued to strengthen the earlier created spaces for local PO enagement with local governments in the form of subcounty and district dialogues and creation of district cooperative platforms and forums. In the last FY, UCA has supported the POs to organize and plan 47 dialogues at sub-county level and 29 district level dialogues in the last financial year. In addition a total of 6 new district platforms have been launched and are running on a quarterly basis. We are pleased to report that most of the local governments have welcomed the idea and have shown support towards this initiative. Some local governments like Bugiri, Kamwenge, Masindi and Mubende districts have made commitments to provide financial and logistical support to some of these initiatives.

Farmer leaders hold dialogue in Ogur sub-county in Northern

These dialogues, meetings and platforms have also led to the successful implementation of some demands that had earlier been looked at as impossible for the POs. For example, Kitumbi ACE in Kassanda district, the PO had been lobbying for control and ownership of a 500MT produce store that had been allocated to private businessman for over 10 years. However, after a thorough and structured engagement with

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the various district authorities, the store was finally handed over to the ACE in the last mid in June 2019. In the western region, Bigando ACE was able to secure a 21m maize hulling machine from the Kasese DLG.

Other issues generally included infrastructural improvements especially access roads for the POs, demand for more/better extension services, and access to agro-machinery processing machinery like tractors among others. The project also witnesses witnessed a total of UGX 772,598,344 (approximately 208,000 USD) being included in sub-county and district budgets (with some extending to the national budget) as a direct result of PO engagements in the budgeting processes. For example at district level, in Gulu district, the production department's allocation to extension services has more than doubled from approximately 100million in FY 2018/19 to 220m in FY 2019/20 and this came as a result increased demand for extension services in the district by the farmers. In Kasese District, the Rugendabara ACE lobbied the DLG government for an Irrigation scheme which request was further presented and considered in the FY 19/20 budget for the Ministry of Water and Natural Resources. At the moment, a budget has been earmarked for the feasibility study for the scheme that is estimated to cost about 8billion shillings.

Farmer leaders hold dialogue in Ogur sub-county in Northern Region

At sub-county level, grading of Rugendabara-Bigando road has in western region has been allocated 11.5m shillings, improvement of Paicho Road in Northern region has been allocated 44m and grading of Baida road in Eastern region has been allocated 8m and Bukunda – Kyanamuka road serving Kabonera ACE has been allocated 86m for road improvements. All these roads help ease and facilitate the business of the POs. Besides direct budget support, the NAADS/OWC has allocated 2 tractors in eastern region i.e. one to Baida PO in Bugiri and another to 2 POs i.e. Buwenge SACCO and Butagaya ACE. These achievements are also attributed to the various subcounty dialogues and district dialogues among others.

COLLABORATE WITH OTHER USAID FEED THE FUTURE ACTIVITIES TO CONSOLIDATE ACHIEVEMENTS.

The POA being a USAID Feed the Future (FtF) funded project, we were expected to collaborate with other sister USAID project to ensure that achievements are consolidated. To this effect, UCA closely followed up with the Enabling Environment for Agriculture (EEA) activity implemented by Chemonics to help fast track the passing of some of the district ordinances. This was mainly due to the fact the EEA had supported many districts in developing these ordinances including training the district officials on how the ordinances are developed. During the last FY, we managed to have 4 out of the 5 ordinances approved by the districts. To fast track the processing of the bills by the attorney general's office. Based on the recommendation by EEA, we engaged a resource person to follow up and support the approval the draft ordinances at national level.

During the last quarter of this FY, 2 of the district approved ordinances were approved and are being printed and made ready for gazetting under the laws governing the republic of Uganda. Follow up is being made on the other 2 ordinances for approval, launching and dissemination in the next quarter. The project has not made any progress on the Sironko district ordinance on counterfeit agricultural inputs because of the bureaucratic complexities at the district level. However, because of the high prevalence and concern of many farmers on counterfeits, the project also hired a consultant to put together a combination of laws and regulations at national level that could be used to curb the vice of fake agricultural inputs in the absence of a stand-alone law on the same. The report is ready and will be subjected to a validation workshop before we can ask our POs and local governments to use the same in legally engaging the perpetrators.

SOME OF THE KEY CHALLENGES FACED BY THE PROJECT;

- The project implementation in some districts has been slow and continues to be derailed by the poor mindset by some district local government officials and politicians. A slow adoption speed will mean that institutionalization and ownership of some or all the interventions will not be achieved by project end. We were forced to prematurely exit from some project areas to avoid wasting project resources.
- The project implementation has in some cases been delayed the unresolved management issues at UCA level. Unfortunately, since the project is closing in December 2019, some of the project funds may remain un-utilized unless these issues are resolved immediately

11 ANNUAL REPORT FOR JULY 2018 – JUNE 2019

UCA MICROFINANCE UNIT

UCA Micro Finance Unit is responsible for handling activities and interventions that promote and provide co-operative support services to financial cooperatives popularly known as Saving and Credit Co-operative Societies, Financial services cooperative unions and regional SACCO unions. The Unit mainly provides high level technical support services that benefit leaders of the mentioned institutions and their members.

The department fulfills its responsible of promoting Microfinance services by: Providing capacity building services in form of training, educating and guiding cooperators in the proper leadership, management and operations of cooperatives using the recommended cooperative principles and sound practices. Conducting trainings in financial literacy, governance and business skills development and advisory services to all co-operatives in their business management and operations.

Other areas up scaled include: resource mobilization for the cooperatives, Capacity building and technical support to SACCO Union, Policy and advocacy for all cooperatives in Uganda by engaging Government and other development partners. Participating and contributing ideas in economic and cooperative development forum.

Development of training materials and policy documents for all type of cooperatives in Uganda and Providing institutional development and technical support to training manuals and guides for use by the public sector. Currently, following policy documents are available for guiding the sector: Governance policy manual for SACCOs, Finance and accounting policy for SACCOs, Human resource policy for SACCOs, Credit / lending Policy for SACCOs, Guide manual for developing strategic plans, and Business operational policies for SACCO Unions.

DEPARTMENTAL PROGRESS REPORT FOR 2018/2019

Project for Financial Inclusion In Rural Areas (PROFIRA)

UCA Consortium activities included: conducting trainings in Business Skills Development, SACCO Governance and Financial Literacy, planning review meetings team members for better strategic interventions, conducting onsite trainings and mentorship or technical support to SACCOs. The trainings were conducted in 57 SACCOs other than 52 that were targeted, these included: SACCO Governance, Business skills development, Financial literacy and Savings and other product development. Financial management, and Strategic planning.

SACCO Mentorship work mainly covered: guiding SACCO Leaders in records keeping and collecting M&E Data for months of December 2017 to May 2018. Technical Assistance (mentorship) for the SACCOs was done in all the 57 SACCOs. During the technical assistance, SACCO Boards and management were guided on the best way to succeed on loan recoveries. They were questioned on weak staff and advised be so serious on defaulters in order to get successful loan recovery and to get successful timely loan disbursements. This will as well improve on SACCO liquidity position. Most of SACCO leaders were advised to have a strong savings mobilization drive and appreciate the deference's in their roles and responsibilities.

SACCO Boards were further advised to have their Accounts audited, prepare for the AGMs, following the advice from the vetting committees, to filling positions for executive members whose term was expiring. Other areas of technical assistance included: Board to have basic stationery and Policy manuals, complete the strategic plans, budgeting and making chart of accounts.

Provided specialized Technical Assistance/Mentoring which was aimed at addressing SACCOs Challenging situations of: Fraud, Falsification of documents, high delinquency, and Governance and low business volumes.

The trained and guided SACCO leaders were able to understand the following: the Books of Accounts and Financial Reports, how to update The Ledgers, how to Plan and Bzudget, Cash Management, Transferring Cash, Bank Procedures among other accounting Issues, and most SACCOs are in the process of updating their records and reports.

It was later realized that SACCOs could not implementing the given advice because they had too many operational and governance challenges at Boards and Management staff levels. With customized SACCO policy development approach, we are realizing a lot of improvement.


Hands on technical Support and guidance on business practices and Policy matters going on in Mukama Natukunda SACCO. On the left is the Teamleader and on the right is the supervisor all guiding the staff


Team Leader providing back up support to trainers and technical advisors, by guiding on of the staff of kyamuhumga Jubilee SACCO in regular updateof ledgers and other records


Cross section of participants of the training in Business Skills Development in Kabira Matookye SACCO

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GDRV/UCASC PILOT PROJECT

This was an institutional development pilot project that aimed at designing business development tools for use by low level financial cooperatives that could not afford paying for a software. Trainings in the Pilot Projects phase have been focusing on Governance, Basic Financial management and loan performance using a loan performance monitoring tool (LPMT) a training of trainers previously conducted assisted much in preparing the trainers in training methods and use of the tool to train the identified SACCOs.

Towards the closure of the pilot phase, several follow-up visit to the trainers, to assess their performance and the general performance of the pilot was done. During 2018/2019 the pilot phase was extended to cover Area cooperative enterprises (ACEs) in North Uganda to get a broader picture. It was further realised that UCA need to develop software that can help SACCOs and ACE, and it was found so
important if possible to engage the consultant Dr. Birgit to turn the tools into fully organized software(s). that will address the needs of small Cooperatives. it was agreed to have a further the discussion after getting a detailed report from the consultant who did evaluation of the pilot phase.

DGRV -UCASC Pilot Project: On the left side the lead trainer -Fred Warom training Lira Transports' members and on the right side Dr. Birgit explaining to the participants during the training session in Kijomoro SACCO

UNDER OLD AGE INSURANCE WITH LIBERTY LIFE THE FOLLOWING WERE DONE

Liberty life Insurance handling Cooperators with mature certificated,. UCA Support Coordinated and supervised liberty life activities that were mainly to process payments for cooperators. UCA Linking SACCOs with Member certificates to secure their accumulated funds from Liberty life insurance, Clearing the clients certificates with Liberty Life Insurance services. In collaboration with staff of Liberty Life insurance, a good number of Cooperative members whose certificated had matured received money. The insurance Co. is in the process of designing another product that will be educated and rolled over to cooperators in the near future.

Advocacy work was done to ensure Cooperators / Owners of the closed Cooperative Banks were mobilized and engaged into a discussion to establish what transpired on the Proceeds got from the closed and sold properties of the cooperative bank by Bank of Uganda. This followed the invitation of Owners of the closed Banks by the Parliamentary Committee called COSESA where the Owners of the Cooperative Bank had to appear before the committee to express their concerns. UCA supported cooperators by engaging the stakeholders and owners of the sold cooperative bank to demand for their property

During the interactive meeting with COSESA, Cooperators were surprised to note that their cooperative Bank, which was originally registered in 1964 under the cooperative Act, was later on registered as a company in 2077 with the registrar of Company. Bank of Uganda was put to task to explain which of the two banks was closed in 1999 and could not tress where the proceeds from the sells go. cooperators remained wondering where Bank of Uganda got authority to transfer ownership of the cooperative bank registered in 1964 to whoever owned shares in bank registered in 2077

CONCLUSION AND RECOMMENDATION

We have plans to intensify customized SACCO policy development approach in order to bet more and better SACCO Business improvement. We agreed to continue with conducting refresher Training in the remaining SACCOs located in the agreed areas of deliverables.
We also agreed to Conduct Routine -Technical Assistance / Mentoring, Provide Customized Technical Assistance to Address Challenges and Provide Community Level Financial Literacy & Coop Education in weak and needy SACCOs in order to create more awareness to member beneficiaries and community members.

12 AGRIBUSINESS UNIT PERIODIC PROGRESS RE PORT FOR END OF YEAR 2018/2019, JUNE

1.0 INTRODUCTION

This report covers projects supporting Agribusiness development for co-operatives supported by UCA, those implemented by UCA on a consultancy basis as well as income-generating projects. In the 2018/2019 financial year, the Unit managed the following projects;

DGD Project funded by Rikolto-VECO

i. Vegetable Oil Development Project – Funded by IFAD through MAAIF, VODP
ii. Electronic Voucher Management System, EVMS – in partnership with UBA Bank
iii. Project for Empowerment of Farmers through Co-operative Agribusiness, PREFCA, by Vi Agroforestry
iv. E-Granary – Funded through Eastern Africa Farmers Federation, EAFF
v. Institutional Development assignment for Coffee farmer organisation, funded by UCDA
vi. Market-Led, User-Owned ICT4AG-Enabled Information Service (MUIIS)

The Unit is also in charge of internal income-generating activities under;

i. Tractor service provision
ii. Coffee nursery project

The report on implemented activities under Rikolto and VODP and their status as at end of the financial year is described in section 2.

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2.0 REPORT ON UNIT ACTIVITY IMPLEMENTATION AND STATUS

2.1 RIKOLTO VECO

In a bid to improve smallholder farmer involvement in inclusive structured trading systems, Rikolto is working with UCA, UFVEPA and other stakeholders to develop attractive business models and investment profiles with the aim of stimulating an increase in smallholder farmer and off-taker/buyer business collaborations. The program has two components, Horticulture and Grains/pulses in the districts of Butaleja, Manafwa, Kapchorwa, Bulambuli, Tororo and Kayunga. The selected FOs for support are 8, although changes could be made, depending on the progress and cooperation in these FOs. As usual, UCA is responsible for the FO institutional development area and market systems development.

The five year program began in 2017 with preparatory activities, after which a review was conducted, followed by work-plan development UCA will support the selected FOs in the following areas;

i. Undertake capacity assessment for Kangulumira Horticulture and Vanilla Co-operative Society Limited, using SCOPE Insight Basic Assessment tool

ii. Support strengthening in governance and management

iii. Facilitate Stakeholders Meeting with District technical team (DCO, DAO, CDO) and FO leaders to share implementation plan for strengthening farmer organizations and identification of areas of synergies

iv. Support 8 farmer organizations to develop strong financial management systems

v. Support 8 farmer organizations to design output and input market strategies

vi. Support 8 farmer organisations to develop/update their business plans and annual operational plans/targets

vii. Facilitate farmer exposure visits to better-performing co-operatives for peer-learning from more experienced co-operative leaders and management staff

UCA has learnt some new lessons during this implementation period, and intends to consider them during strategy development for the next period.
These include;

- Closely working with all partners on the project should be emphasized not only to ensure synergies and complementarity but also to ensure FOs look at all as one individual. The message communicated to FOs should not demonise some partners or place some in a state of potential conflict with FOs, but should be seen to bring all partners to a convergence required to support the FO extend needed service to members. Information sharing is very important for all partners to deliver support services to FOs in an effective manner

- There is also need for all partners to discuss the impact of the interventions to other partners' interventions, so that the timing of activities is agreed on early enough. This will also ensure that partners work in tandem

- UCA also learnt that there is need to emphasise to the FOs that Rikolto's investment is conditional, there must be change being observed and there value for money is required. This will force the leaders and management staff in these FOs to exit their comfort zone and work towards set targets

- There is need to keep in close contact with the FO to ensure that the business plan is actually being operationalized. We have learnt that even after guiding development of work plans, FOs do not follow strategies and targets as laid down in the BP yet the figures in there were proposed and endorsed by the leaders and managers in the FO. Otherwise it could be a futile investment by Rikolto

- An extra investment in mentoring by experienced business leaders/managers would go a long way in giving the FO leaders and managers confidence to implement the marketing strategies agreed to in the BPs and other strategic discussions

- We have also learnt that when FOs are responsible for selecting VC actors to invite during B2B meetings, the selection is not quite some right. It is important that they receive more support and guide in this area until their capacity is fully built

- FO strengthening and backstopping is an on-going activity, and requires patience, especially governance. Partners, including Rikolto should not expect that FOs can become professional in under one year, but rather small achievements should be used to build on other support to guide the FO in service delivery to members on their journey to full professionalism

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- There is need for Rikolto to conclude decision on the work plans early enough so that activity implementation begins as planned. Late commencement is often affected by lack of resource (human) because staff reserved for Rikolto activities end up being allocated to other projects, and achieving re-allocations is not fast enough in some instances. So the sooner we are aware of when to begin, the easier it is for the team leader to secure personnel to support field activities

2.2 VEGETABLE OIL DEVELOPMENT PROJECT II

The overall goal of the second phase of the Vegetable Oil Development Project (VODP2) is to contribute to sustainable poverty reduction in the project area

The development objective is to increase domestic production of vegetable oil products to Ugandan consumers and neighbouring regional markets. This will be achieved by supporting farmers to increase production of crushing material (both oil palm and oilseeds), and facilitating commercial relations with processors. The project is implemented through 2 major components;

a) Oil Palm Development Component in Kalangala district and expected to consolidate smallholder oil palm development in Bugala Island, while expanding to the neighbouring outlying islands of Bunyama and Bubembe

b) Oil Seeds Component, which supports the development of the value chains of sunflower, groundnuts, soy beans and sesame in four production hubs Lira, West Nile, Eastern and Northern Uganda.

UCA has largely succeeded in attaining contracted targets as at end of June, and plans are in place to adequately deliver the agreed key performance indicators with in the remaining timeframe.

LESSONS LEARNT

a. For activities under oilseed component, PSPs and DLG staff needed extra capacity building so as to help them support the FOs better as many have been found to need some more time to reach a level where they can appreciate transforming into co-operatives. This was majorly observed in Gulu hub. A strategic decision was made to strengthen the participating FGs and guide them to form oilseed Clusters, which were duly registered at district level as Community Based Organisations (CBOs). This initiative was very much appreciated by the local government, who participated in development of the constitution and were glad to include co-operative principles to guide management of the Clusters. These have been guided to put in place adequate leadership and management structures and systems instead of emphasising co-operative formation for Gulu hub

b. DLG leaders needed an engagement to sensitise them on the activities being implemented in their areas so as to support better and assist in mobilisation. Many have been found unsupportive, especially where they develop their own requirements before registration of co-operatives. Intervention areas do not have to necessarily begin with supporting co-operative formation, some groups may not have to transform into co-operatives, especially in this short period of time. As long as farmers access business support services, the FG may be supported in its current form, although this could somehow affect sustainability of service provision. This has been prevalent in Gulu hub

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CHALLENGES

c. Some of the challenges encountered during this quarter included;

Unsupportive DCOs, who initially did not appreciate the supplementary contribution of the VODP to co-operative strengthening. This has been encountered in almost all hubs across, with some demanding that

FGs fulfil some unofficial conditionality. This has delayed the progress in some districts. Better sensitisation and working with Production officers and Focal persons in these districts has helped overcome this challenge, to some level although we have had to have to register some groups without their recommendation in some cases, taking advantage of our close working relationship with the Registrar of Co-operatives

d. Inadequate information about the FGs slowed down the pace of intervention work. Some PSPs did not disclose enough information about the FGs selected for support, and it was discovered later that many FGs were at levels way far below the perceived level of development. This has been overcome through adoption of flexible approaches in all our implementation

e. Mind-set and Attitude Change: Some communities still look at government programs as an opportunity to receive hand-outs, and when they discover that co-operatives are founded on values of self-help and self-responsibility, they pull back and progress of work is affected. This emanated from the orientation they received from formation stage, which did not indicate these values to the farmers.
However, continues sensitisation and capacity building has eased this challenge

d. There was a challenge of some FG leaders who are unwilling to have their FOs transforming into co-operatives, which affects the rate of transformation of clusters into formal HLFOs. This has required extra sensitisation, which has also affected work progress and the budget We still a challenge in sensitisation members and technical staff about the need for a close linkage between the SOPAG SACCO and KOPGT/SOPGCo as well as the need for the Trust to support the SACCO in all aspects, especially encouraging farmers to become members in the SACCO. It took a long time for the farmers to appreciate that patronising the SACCO is in their own interest

AGRICULTURE CLUSTER DEVELOPMENT PROJECT (ACDP) /ELECTRONIC VOUCHER MANAGEMENT SYSTEM (EVMS)

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Project overview	The Agricultural Cluster Development Program (ACDP) aims at raising on-farm productivity, production and marketable volumes of selected agricultural commodities in specified geographical clusters. The project has four (04) Major Components: i) Intensification of On-farm Production and Productivity, ii) Markets and Value Addition, iii) Policy Regulations and Institutional Development and iv) Coordination-Monitoring and Evaluation-M&E. The ACDP Project covers 42 districts, grouped into Twelve (12) Clusters.. Five districts were selected for piloting before full-scale implementation across the entire project area. Kalungu district was chosen from Cluster I to pilot coffee production, Iganga from cluster II piloted maize production while. Amuru from cluster VI was chosen to pilot rice production while Ntungamo from cluster XI and Nebbi from XII were chosen to pilot bean and Cassava production respectively. The project has currently roll out in 24 districts. Uganda Co-operative Alliance (UCA) was contracted by United Bank of Africa (UBA) under the ACDP to address the first project component "Enhancing /Intensifying On-farm Production and Productivity" by imparting new knowledge and skills to the targeted participants in Agronomy, Input Usage and Farming as a Business. This project component mainly emphasises input use for increased farm yields.
Reporting period	July 2018 to June 2019

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Planned activities	• Development of Training Manuals • Conduct ToTs for each of the 5 pilot districts for 54 Production Office staff and Extension workers in input use and access through EVMS. • Conduct a ToT for DLG extension workers in input use and access through the EVMS for the five selected crops in the pilot and first roll-out districts. • Conduct training of 3000 farmers in input use and access through eVMS for the selected enterprises in each of the four pilot districts • Routine field visits to back stop field staff for purposes of quality control and support • Second training for 15,000 farmers, first training for 116,500 farmers
Achievementsfor the period	• 5 training manuals and farmer guides were developed for the selected crops; coffee, cassava, beans, rice and maize. • ToTs conducted in the four pilot districts; • 17 Extension workers (EWs) trained in coffee agronomy and input use in Kalungu district • 13 EWs trained in bean agronomy and input use in Ntungamu, • 5 EWs trained in rice agronomy and input use in Amuru • 12 EWs trained in maize agronomy and input use in Iganga • 10 EWs trained in cassava production and input use in Nebbi • Total of 57 trainers of Trainers
	Farmers trained in agronomy and input use for the selected crops for each district. • 1680 - Nebbi • 1502 - Iganga • 1506 - Ntungamu • 1305 - Amuru • 1742 – Kalungu • Total number of farmers trained in pilot district 7735; female : 4026 and male 3709 from 448 farmer organisations

Lessons learnt	• Roles and responsibilities for implementing partners and expected deliverables need to be well stipulated in the initial agreements. • MAAIF and DLG participation in mobilizing farmers can tremendously improve farmer participation and so should be prioritised. • Mobilizing farmers is expensive and challenging especially where chairpersons of groups are not selected to participate in the project. • Delay to commence project activities demotivates farmers and affects turn-out, which calls for more intensive mobilization strategies • Farmers need some time to prepare for the training and to save some money for enrollment, so MAAIF and DLGs need to start early mobilization to ensure a good turnout. • Farmer Participation highly depends on the attitude and enthusiasm of the Extension Staff and so the Principal agricultural staff in the districts need to be actively following up and selecting only those willing to work with farmers to meet the expectations of the project. • The selected crop(s) for the districts is not a priority for some selected farmers. • For districts where the landscape is hilly and farmers' homes are far apart, positive results can only be achieved when training is organized at village level, however, this constrains the budget. • Farmer training activities in some districts, like Amuru, need close monitoring and back stopping
Opportunities	• The project emphasizes group action. There is therefore an opportunity to advocate for formation and promotion of cooperatives.
Way forward / Planned Activities	* Training of farmers in the 24 roll out districts and training farmers have been brought forward to be implemented in financial year 2019/2020

EMPOWERING FARMERS THROUGH COOPERATIVE AGRIBUSINESSES (PREFCA)

Uganda Cooperative Alliance Ltd. in partnership with Vi Agro Forestry has prepared a five year project to be implemented for the period 2018-2022, The project known as "**PROJECT FOR EMPOWERING FARMERS THROUGH COOPERATIVE AGRIBUSINESSES (PREFCA)'** will support strengthening of four unions and six Area Cooperative Enterprises located in 9 districts.

The Overall Objective of the project is "Farmers' Livelihoods improved through Sustainable Cooperative Businesses"

(OUTCOMES)

1. Cooperatives accessing appropriate services from UCA to foster their development and ability to serve their members.

2. Cooperatives with competent leaders and managers, fulfilling their roles and responsibility in an effective and efficient manner, leading to improved patronage levels.

3. Smallholder farmers taking up more roles in their respective value-chains and playing a more active role in the market.

4 .Decisions made at Local Government (LG) council meetings are farmer and cooperative-centric, creating a favorable environment for smallholder cooperatives to prosper.

AREA OF OPERATION

For the year 2019, the project is benefiting 5 ACEs and 2 Unions that is; Sebei-Elgon Cooperative Union in Kapchorwa District and East Acholi Cooperative Union in Kitgum District. The 5 ACEs being supported under the project include; Kabonera in Masaka District, Mateete in Sembabule District, Twezimbe in Kyankwanzi District, Bukusu in Manafwa District and Kagumu in Kibuku District.

ACHIEVEMENTS FOR 2018/2019

Outcome 1: Cooperatives accessing appropriate services from UCA to foster their development and ability to serve their members.

Under this output, the project aims at strengthening UCA's capacity so that in turn UCA is in a better position to provide services to cooperatives. For the year 2019, the project supported UCA to consult her members while formulating the strategic plan, as a result a draft strategic plan document was prepared and finalization is expected by close of 2019.

Outcome 2: Cooperatives with competent leaders and managers, fulfilling their roles and responsibility in an effective and efficient manner, leading to improved patronage levels.

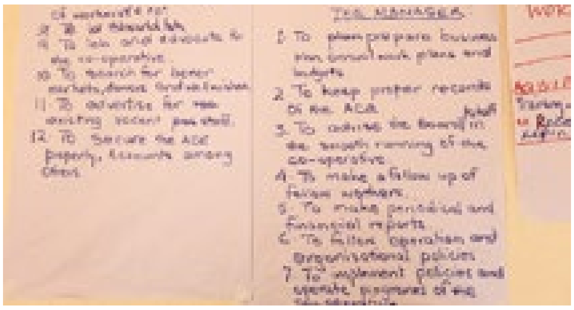
Under this out put the project targets building the Institutional Capacity of participating ACEs and Unions to enable them provide high quality services to their members. This will be achieved through training of elected leaders and skill in various skills and supporting them to formulate policies that will guide their operations. For the period 2018/2019, the following was achieved under this output:-

- Two ACE's, (Kabonera and Mateete) were supported to finalize their Governance Policies.
- Two ACE's, (Kabonera and Mateete) were supported to finalize their Human Resource Policies.
- Leaders of East Acholi Cooperative Union were oriented on their roles and responsibilities.
- Mateete and Kabonera ACEs were supported to formulate their strategic plans.
- Sebei Elgon Cooperative Union was supported to embark on drafting their strategic plans.

Outcome 3: Smallholder farmers taking up more roles in their respective value-chains and playing a more active role in the market.

This outcome aims at supporting cooperatives to be able to link their members to better input and output markets at a relatively lower unit cost thereby enabling them to earn higher incomes. For the period under review the following has been achieved:

Project Coordinator Ms Irene Najuma training Mateete ACE trying to formulate a business paln



Worksheet written by the members of Mateete ACE

- Mateete ACE has been supported to formulate the business plan.
- Mateete ACE has been supported to hire a business manager to run the day-to-day operations of the Cooperative.
- Elected leaders and staff from five (5) cooperatives were taken for an exposure visit in Western Uganda to enable them share experiences on marketing

members' produce and running successful Cooperative Enterprises. As a result three cooperatives that were not doing business before started bulking and marketing members' coffee.

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East Acholi Cooperative Union and Mateete ACE embarked on bulking and marketing of members produce, Sebei Elgon Cooperative Union has started processing of Arabic Coffee into a beverage.

Outcome 4: Decisions made at LG council meetings are farmer and cooperative-centric, creating a favorable environment for smallholder cooperatives to prosper.

Under this output, UCA aims at empowering leaders and staff of cooperatives with advocacy skills to enable them effectively engage with Local Government leaders on issues that affect their businesses. For the period 2018/2019, the following was achievements were realized;

- Leaders and staff of all participating cooperatives were trained in advocacy using the FACT (Farmer Advocacy Consultation Tool (FACT).

- All participating Cooperatives were supported to identify priority advocacy issues in their respective areas of operation.

- All participating Cooperatives were supported to prepare advocacy action plans for engaging with Local Government leaders.

- Three Cooperatives(East Acholi Cooperative Union plus Kagumu and MateeteACEs) were supported to prepare position on their priority issues.
- Mateete and Kagumu ACEs were supported to hold sub county dialogues where they presented their issues to their respective sub-county leaders.

CHALLENGES

- While implementing project interventions, some challenges also exist which include the following;

- Some of the Cooperatives being supported have very limited funding to invest in value-chain activities including bulking, value addition and storage.

- Some leaders take low to adopt new approaches and concepts.
  Cost of finance required to invest in for value-chain activities is prohibitive.

LESSONS LEARNT

- It is better for cooperatives to start business with their own little resources as they better their skills before they start soliciting for external funding.

- Successful cooperative businesses largely depend on the quality of leaders and managers at the helm of these cooperatives.

WAY FORWARD

Due to support cooperatives to do business with their little resources for those that are not yet doing business and support those with limited funding to prepare adequately and prepare bankable business plans.

E-GRANARY ANNUAL REPORT 2019

BACKGROUND

The Eastern Africa Farmers Federation (EAFF) (www.eaffu.org) is a regional Farmers Organization covering 10 countries in the East Africa Community and the Horn of Africa, including Kenya, Uganda, Tanzania, Burundi, Rwanda, Ethiopia, DR Congo, Djibouti, Eritrea and South Sudan. The Federation's membership consists of 24 National Farmer Organizations and Co-operatives with about 20 million small-scale farmers involved in crop and animal husbandry.

In Uganda, the federation is implementing projects through Uganda National Farmers' Federation (UNNFE) and Uganda Cooperative Alliance Ltd (UCA).

The Federation is currently delivering services to her members on the basis of 2013-2020 Strategic Plan whose focus is entrepreneurship through organization of farmers into units that can participate in profitable agribusiness ventures.

The strategy has four main components namely warehousing, inputs, and agriculture extension and value addition. Over the last three years EAFF has been able to roll out her agribusiness strategy that centres on making smallholder's farmer's key value chain actors.

BACKGROUND OF THE WORK

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EAFF developed e-GRANARY which is a mobile based digital platform that facilitates the meeting of demand and supply of agricultural produce and inputs, reduces cost to serve and risks to enable financial institutions gainfully invest in small holder farmers giving them support from seed to market for increased productivity, incomes and livelihoods.

E-GRANARY objective is to collect information on farmer's bio data, geographic location of farmers and their farms, type of crop they grow, amount of seeds they have planted in a particular season and the harvest they achieve per season. E-GRANARY uses this information provided by farmers to link farmers directly to potential buyers of their produce, get farmer's production history for the agricultural credit access, access to agricultural mechanization, e-extension, e-Insurance, access to quality inputs at reasonable prices and to inform policy intervention at national and regional levels.

E-Granary project is funded by EAFF and implemented in east African region. Here in Uganda it is being implemented by UCA and UNFFE. UCA is implementing this project through Seven (7) Area Cooperative Enterprises (ACE) found in Western and Central Uganda.

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These include the following:

No.	Name of ACE	District
01.	Nyamahasa Area Co-operative Enterprise	Kiryandongo District
02.	Twezimbe Area Co-operative Enterprise	Kyankwanzi District
03.	South West Buganda Co-operative Union	Lwengo District
04.	KamwengeTukorereHamwe ACE	Kamwenge District
05.	Rugendabara Co-operative Society	Kasese District
06.	Nyakyeera Area Co-operative Enterprise	Ntungamo District
07.	Katerera Area Co-operative Enterprise	Rubirizi District

The effective implementation of the project was June 2019 and so far the following activities have been implemented:-

- Selection of the Co-operatives to work with has been successfully carried out.
- Selection and appointment of the Field Assistants from all participating Organisations has also been carried out and their appointment letters worked on jointly by EAFF and UCA.
- The registration and profiling of the farmers on E-Granary Platform is going on well and still ongoing. So far more than 6,500 farmers have been registered out of 10,000 thousand which is a target for UCA.
- Some efforts to carry out aggregation of farmers produce thus maize and Soya beans are also underway. Katerera and Twezimbe are going to take the lead.

In the course of implementing the project, some challenges have so far been encountered and among others include the following.

- Because the registration of the farmers is done online, in some places the network is always on and off.
- Some farmers who are the members of the Co-operative don't have the citizenship Identity Cards which is also among the requirements.
- Some enumerators came with a lot of expectations and after training them in the registration process, some turned down our offer to them.
- The fact that e-granary had identified Equity Bank to fund the inputs in the whole project by offering financial services, Equity Bank delayed in coming up with the criteria which it is going to follow. Eventually this has negatively impacted on our image because most of the farmers expected inputs for this season and this has not been able to be achieved.

However the project is going on well and itis crossing to Eastern and Northern parts of the country come September 2019.

UCA-UCDA COFFEE PROJECT REPORT

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UCA received support from the Uganda Coffee Development Authority to support coffee farmers in Northern Uganda. Massive sensitizations were done in west Nile and Lango Regions.

<table>
<tr>
<td>Main achievements for the quarter</td>
<td>
The sensitizations were done with the following objectives:-
a. Sensitizing in farmer groups to grow coffee and mobilization of Farmers to form or join groups in Northern Uganda.
b. To mobilize more member in FOS to increase coffee production.
c. Equip Members with skills and knowledge in cooperatives and how to do coffee businesses using the cooperative model in a competitive country and world market.
d. Equip Members with the clear understanding of their roles, responsibilities and rights in Cooperatives plus their patronage in Cooperatives.
d. Equip Members with skills and knowledge in collective coffee production, bulking, marketing and value addition.

The trainings were done successfully and all the training objectives were met.
Summary Of The Numbers Who Participated
<table>
<tr><th>District</th><th>Name of farmer organisation</th><th>Venue</th><th>Males</th><th>Females</th><th>Youth</th><th>Total</th></tr>
<tr><td rowspan="2">ARUA</td><td>Lima Farmers' Cooperative</td><td>Lima farmers' cooperative office premises</td><td>48</td><td>48</td><td>48</td><td>48</td></tr>
<tr><td>Logiri Farmers' Cooperative Society</td><td>Logiri S/C Headquarters</td><td></td><td></td><td></td><td></td></tr>
<tr><td>YUMBE</td><td>Yumbe DFA</td><td>Yumbe DFA office</td><td>280</td><td>150</td><td>30</td><td>460</td></tr>
<tr><td rowspan="2">KOBOKO</td><td>Koturo Farmers' Cooperative Society</td><td>Midia S/C Hqtrs</td><td>28</td><td>18</td><td>4</td><td>50</td></tr>
<tr><td>Kuluba Farmers' Cooperative</td><td>Kuluba S/C Hqtrs</td><td>50</td><td>10</td><td>23</td><td>25</td></tr>
</table>
</td>
</tr>
</table>

Total West Nile				673			
Lira	WiodyekOil Seed ACE	Wiodyek sub county headquarters	25	20	10	55	
	Mid-north Coffee Farmers' Cooperative	Wiodyek sub county headquarters	50	15	5	70	
Alebtong	AweiAgaliOil Seed Farmers ACE	Awei trading Centre	45	25	15	85	
Oyam	Oyam Farmers' Cooperative Union	Acaba secondary School	30	25	5	60	
Apac	Chegere ACE	Chegere sub county headquarters	50	55	17	122	
Total Lango Region					3	392	

Challenges

- The sensitization package was good but the time allocated per FO was not enough, more support follow-ups on some of the key actions agreed is needed to ensure that FOs are strategically focused and guided to produce and market more coffee.
- Some of the new participants lacked basic Cooperative knowledge but because they had been mobilized to come and attend the sessions, they were convinced to join the FOs.
- Poor time management because of the timing of the trainings but also the long distances covered by some Farmers.
- Some farmers sighted issues on coffee seedlings provided and they were responded to by the UCDA teams but in other areas, where there was no UCDA staff these issues were not properly addressed.
- The sensitization package was good but the time allocated per FO wasn't really enough, more support follow ups on some of the key actions agreed is needed to ensure that FOs are strategically focused and guided to produce and market more coffee.
- Poor time management because of the timing of the trainings but also the long distances covered by some Farmers.
- Some farmers sighted issues on coffee seedlings provided and they were responded to by the UCDA teams but in other areas, where there was no UCDA staff these issues were not properly addressed.

Opportunities	The land in northern Uganda is fertile and many members are already growing coffee, once they get organized in Farmer cooperatives, they can increase the volumes of coffee grown in the region. Secondly there is a special for northern Uganda about the coffee project which is being implemented by Uganda coffee development authority and more funds will be available to support farmer organizations to strengthen their Systems and do more coffee production and marketing. Lastly, UCDA has continued to give out seedlings in the Region, meaning that more Farmers are actively joining the coffee Business.
Recomme-ndations	The partnership department to support in coming out with a better engagement Framework with UCDA. The UCA partnership department to support in sourcing for Further Funding the coffee project.
Upcoming Events / Planned Activities	1. Supporting the Farmer organizations which are not registered to register as cooperatives. 2. Train Farmer organization's in strategic planning and Business planning development in the Five coffee growing regions of Uganda namely, Central, western, Eastern, west Nile and Lango.

1. A coffee nursery that is managed by Kuluba Cooperative with seedlings ready to be distributed to the members for establishment of coffee gardens.

2. Prospective Coffee farmers of Logiri Farmers' Cooperative reaffirm in Logiri Sub County Arua District their willingness to grow coffee as a business.

3. Director strategy UCDA-Mr. Omwa Samson responding to farmers on issues raised on coffee production and marketing in Oyam.

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MARKET-LED, USER-OWNED ICT4AG-ENABLED INFORMATION SERVICE (MUIIS)

INTRODUCTION

MUIIS is a satellite data-enabled extension and advisory service that uses information and communication technologies for agriculture (ICT4Ag) to address the current agricultural information gap in Uganda.

MUIIS delivers a timely bundled service with accurate weather alerts, agronomic tips (trend analysis comprising of soil analysis, water efficiency, market information, etc.) and index-based drought insurance to empower farmers to make informed decisions.

As an agribusiness enterprise, MUIIS aims at building a sustainable business model that will make markets viable and accessible for smallholder farmers including women and youth in Uganda.

MAIN PURPOSE

The overall purpose of the MUIIS business is to establish a demand-driven, market-led, and user-owned approach to provision of satellite based information services related to weather forecasting, crop management and index-based insurance to crop farmers in Uganda while.

OVERALL GOAL

The goal of the MUIIS project is to contribute to improved food security and increased resilience to climate variabilities of over 350,000 maize, soybean and sesame farmers within 3 years in Uganda through satellite data-enabled information products and services.

This report summarizes activities implemented for the financial year 2018 - 2019.
The overall purpose of the contract signed between UCA and CTA was to fully integrate UCA into MUIIS business and operations (especially with the exit of Eastern Africa Farmers Federation - EAFF) during the transition period to allow the farmer organizations (UCA) take a center stage of MUIIS and drive it into a business entity.

MAJOR AIM OF THE CONTRACT

- To enable UCA carry out all the remaining project activities originally designed to be led by the farmer organization (EAFF) in collaboration with other implementing partners within the available timeframe;
- Ensuring timely reporting – both narrative and financial within the requirements of the Netherlands Space Office (NSO);
- Supporting UCA to take a leadership position in MUIIS by working with any selected business partner to drive the transition process of the project into sustainable farmer-led business.

The major activities that took place within the year mainly focused on roles and responsibilities of UCA in executing the different assignments in order to achieve goals of and objectives of the project.
These include:-

- Monitoring of the project activities, Supporting of Marketing and promotional activities aimed at populating MUIIS service buddle in Uganda,
- Supporting the conclusion of MUIIS as a project.
- Support loan recovery and mobilization of subscriptions.
- Supporting of data quality management through monthly verification of forms submitted by MSAs
- Supporting Ensibuko to develop and customize the dashboard for visualization and access by partners involved.

MONITORING OF PROJECT ACTIVITIES

Two monitoring and follow up visits were carried out in eastern and Northern regions. In the two regions, the purpose of the field activity varied depending on the need and activities carried out in each of the regions. Specifically in the eastern region, a team composed UCA, UCCFs, UNFFE and Ensibuuko planned a field trip to the eastern region. The Major purpose of the activity was to support loan recovery at the SACCO level, individuals and FBOs at the same time mobilizing farmers to subscribe for season one 2019. This took place from 13th-24th January 2018 in FBOs of Baitambogwe SACCO, Mayuge DFA, Namungalwe ACE, Nankoma ACE, Budaka DFA Sebei SACCO, Kaserem ACE, Sabiny ACE, Bunambutye ACE. During the visits the Follow-Up Team physically meet all mobilized farmers who both benefited from the loan and jointly discussed and agreed on key action of ensuring the loan is collected from the remaining farmers and pave way for the future business of MUIIS going forward. During this time a total of over 2000 farmers were reached of which 80% were male and 20% female. Still under monitoring a team composed of representatives from UNFFE, UCA and Ensibuuko planned field trip in the Northern region from 25th Jan– 6th February 2019. The FBO visited include Ikwera SACCO, ApacDFA,Chegere ACE, Lira DFA, Oyam DFA, AKOLODA ACE, Altukot SACCO . The Major purpose of the activity in the Northern region was mainly to introduce the new MUIIS business model to the Farmers, the leaders of FBOs and SACCOs as well as mobilization of subscriptions for season one 2019.

Northern region is one region that was not able to access the loan unlike other regions. The strategy and approach to reach the farmers mainly focused on explain the new approach adopted by MUIIS which mainly focused on explaining to the farmers about the importance of MUIIS business and how it benefits them. The trip in the Northern region was not easy, earlier in 2018, farmers from the same region were mobilized and profiled to access the loan and unfortunately none of them actually was able to access any loan. This created false hopes in the region thus farmers seemed disappointed with the program. This cut across all the FBOs visited. The team laboured to explain to the farmers and leaders the different circumstances that led to that effect and instead introduced the new approach of how farmers can benefit through access of loans bundled with the MUIIS service through SACCOs. This was appreciated by both the SACCO leaders and FBOs. During the field over 2000 farmers were reached of which 80% were male and 20% Female.

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SUPPORTING OF MARKETING AND PROMOTIONAL ACTIVITIES AIMED AT CREATING AN AWARENESS ABOUT MUIIS SERVICE BUDDLE IN UGANDA

MUIIS innovation is very technical and new on Ugandan Market. Services offered are very unique and technical to explain to the local farmer. In order to reach out to the larger community UCA entered into contract with a marketing company (Arco Aris) whose role was to create awareness and impart knowledge gap that exist among the small scale farmers on the relevance, benefits and access of the information service and drought index insurance provided by the MUIIS bundle through working directly with respective Farmers' Organizations i.e., ACEs, DFAs and SACCOs. Also promotional activities aimed at supporting mobilization of subscriptions across the regions. As a result of promotional activities led to over 600 subscriptions into the system.

SUPPORTING THE CONCLUSION OF MUIIS AS A PROJECT.

UCA together with other partners supported and actively participated in the concluding and re-launch of MUIIS in Uganda. The conclusion and re-launch workshop was convened by the Technical Centre for Agricultural and Rural Cooperation (CTA) in collaboration with the Uganda National Farmers Federation (UNFFE) and Uganda Cooperative Alliance (UCA) on 13-14 February 2019 at the Golf Course Hotel.

The key objectives of the workshop were to:

- Share the experience and lessons learnt during the implementation of the project with major stakeholders and the general public;
- Present the future plans and opportunities of the project to potential clients and partners;
- Identify potential business partners of the transition of the project to business; and
- Officially re-launch the MUIIS Business.

The workshop was officially opened by the State Minister of Agriculture, Hon. Christopher Kibanzanga and re launched by the State Minister of Trade, Industry and Cooperatives, Hon. Fredrick NgobiNgume, who at the same time officially closed the workshop. The workshop was attended by a cross section of stakeholders and key partners from the Embassy of the Kingdom of Netherlands, Uganda Government Ministries of Agriculture, Animal Industry and Fisheries and Trade, Industry and Cooperatives, private sector, farmer representatives from District Farmers Associations, Area Cooperative Enterprises, Savings and Credit Cooperatives (SACCO) members, NGO extension services organizations, National Identification and Registration Authority, Academia & Research, Private sector, input dealers, output dealers, processors; ICT firms, and development partners. All these came together to discuss the experience and lessons learnt during the implementation of the project with major stakeholders and present the future plans and opportunities of the project. The workshop attracted over 200 people as explained above.

SUPPORT LOAN RECOVERY AND MOBILIZATION OF SUBSCRIPTIONS.

Loan recovery continued to take place in FBOs, Farmers and SACCO that accessed the loan.

All efforts aimed at supporting farmers and FBOs to recover the loan. In all attempts to recover, A team composed of UCA, Ensibuuko, UCCFs and UNFE moved together and supported each other to during the process of recovering the loan both at the Individual and SACCO levels. The team met with the management and leadership of SACCOs and discussed about the use of the system (MOBIS), Reporting, and Loan defaulting and laying plans of recovering the loan to zero balance and reporting back to UCCFs. It is true the farmers appreciated the innovation and are still demanding for more services as they assured the team for having benefited from MAIL. To-date over 462,551,200 has been recovered making it to 44% and the balance is 537,448,800. The team engaged the SACCO and the leaders of FBOs to continue following up those farmers who still had balances and were encouraged to pay up to zero balance to pave way for the future opportunities. In the same efforts the team managed to mobilize over 500 subscriptions from farmers. The subscription numbers were greatly affected by poor loan recovery which has left some farmers un satisfied especially those who recovered their loans expecting to get more loans.

SUPPORTING OF DATA QUALITY MANAGEMENT THROUGH MONTHLY VERIFICATION OF FORMS SUBMITTED BY MSAS

UCA continuously conducted monthly quality checks of the data entered by the agents including GPS farm monitoring. Prior to every month's payment for the MSA's the data collected that month is subjected to quality checks before validation for payment processing. The major purpose of data checks was to ensure that data collected is accurate and usable by relevant partners who would wish to partner with MUIIS and it is a basis for crop insurance and management of providing right information to farmers. This exercise continued until end of January 2019. Much as efforts were put in place to ensure quality data id posted into the system, Data quality assurance remains unanswered question that needs urgent attention and answers going forward.

SUPPORTING DEVELOPMENT OF NEWS LETTER

UCA took the lead in supporting the development of the MUIIS newsletter. This was done in conjunction with the communication specialist as well as the partners who supported the process by providing information necessary for the newsletter. Different quarterly news letters were produced and are available for use.

Farmer profiling also continued although at a slightly reduced scale. For the months of October – January 2019 only 7 MSAs were still profiling.

SUPPORTING ENSIBUKO TO DEVELOP AND CUSTOMIZE THE DASHBOARD FOR VISUALIZATION AND ACCESS BY PARTNERS INVOLVED.

UCA supported the decentralization of the dash board to improve user experience and usage penetration at the farmer organization level. Specifically UCA supported the design and provided relevant information that led to the customization of the dash board at different levels e.g. at the ACE and UCA level. The system was developed thus a waiting to be fed with proper and accurate information.

BELOW IS A SUMMARY OF FBOS REACHED BETWEEN OCTOBER 2018-FEBRUARY 2019

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INSTITUTION	TOTAL	MALE	FEMALE
Kaserem ACE	100	86	14
Bunambutye ACE	172	115	57
Budaaka DFA	137	90	47
SIFCO–Sabiny ACE	100	70	30
Namugalwe ACE	100	55	45
Nankoma ACE	20	14	6
Mayuge DFA	0	0	0
Oyam DFA	120	88	32
Lira DFA	140	117	23
Apac DFA	160	111	49
Chegere ACE	120	89	31
Akoloda ACE	160	116	44
Ikwera SACCO	110	78	32
Aduku	80	61	19
Altukoti SACCO	120	73	47
Baitambogwe SACCO	9	7	2
Sebei SACCO.	8	8	0
Concluding workshop	217	170	47
	1873	1348	525

ACHIEVEMENTS

- Over 259,604 farmers profiled. These include 94,015 Female and 165,209 male. Profiling ended by January 2019
- With the efforts and the little time the team moved to the field over 467 subscriptions were mobilized during season one of
- Weather information tips were sent to farmers and this was witnessed by some farmers who received the messages.
- MUIIS news letters were produced and copies are available for sharing.
- Data quality management system were put in place and monthly approved reports are available which informed payment of agents
- Loan recovery efforts resulted into 44% of the loan recovered from the SACCOs
- Over 2000 individuals reached thus increase awareness in the targeted communities

LESSONS LEARNED

Possible changes that occurred during the period covered by the report

- It has been realized that data cleaning is a key component that needs critical attention if MUIIS business is to move forward .MUIIS is unique and if quality data is provided chances are very high for partnerships

- The sale of the service bundle will do more great if combined with strategic marketing options a companied with financial integration by partnering with local SACCOs. If these strategies are carefully well sought about and planned the Uptake of crop insurance and the MUIIS services go high. This was witnessed during field work activities where by the issue of the loan remained a key factor in all.

- Loan recovery from farmers to SACCOs was not a major constrained, the challenge has been recovering from the SACCO to UCCFs. This was evidenced by reports generated from the SACCOs which indicated that most farmers had actually recovered their loans. In future there is need of partnering with reputable SACCOs that have the capacity to manage the loan and reporting.

- Close supervision and physical presence of the ground team in the field will help a lot in supporting activities aimed at supporting and improving the image of the project. This helps the communities to believe in the products and the serves being offered by the project coupled with responding to technical questions deemed necessary to build confidence in the targeted areas

- Subscription is better when it is bundled with other incentives like the loans through partnering with reputable local SACCOs that can be linked to FBOs seasonal customized marketing and promotions activities, training and capacity building of the farmers, FBO leaders and key sales agents supported by the on ground team would see MUIIS go miles and miles.

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CONSTRAINTS AND PROBLEMS ENCOUNTERED

- Marketing activities did not move on well as expected and this has affected subscriptions numbers

- The team noted that despite having set clear procedures and guidelines for accessing and managing the loan. Some of the beneficiary institutions deliberately refused to adhere to these guidelines and as result, full recovery of the loan is close to impossible and Complex in loan recovery especially in Baitambogwe, Sebei SACCO, and Zirobwe.

- There has been a general complaint of farmers who are still not able to receive the phone alerts on agronomic, weather, market information, there is need for the project to follow this up to ascertain the exact cause of the problem and were possible make it up for those farmers who subscribed but never received the services

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Delayed funds release which has affected implementation of activities on time

- Delayed payment of MSAs and this hasaffected most of MSAs dropping down Poor quality profiles by MSAs

- Low subscriptions from farmers has continued to be a concern, feedback from the field shows that some farmers never receive any messages despite efforts they put in place to self-subscribe themselves

REMEDIAL MEASURES TAKEN OR SUGGESTED FOR THE NEXT PHASE OF ACTIVITIES

- UCA needs to take advantage of the platform and focus on developing appropriate approaches and structures that can support service delivery to farmers. This is very critical for sustainability of MUIIS services on to Ugandan Market. UCA can take advantage of the cooperative movement structures which reach to grass root and across the country.

- Marketing and promotional activities should be done on seasonal basis. This will help increase awareness and information dissemination to the larger community as well as increase in service uptake.

- UCA needs to map out reputable SACCOs that can support MUIIS innovation. Clear partnerships with SACCOs should be well stipulated with very clear business revenues. In this way it will be very easy to breakeven within a very short period of time. Revenue streams should be very clear to each stakeholder as well working closely with the ICT service providers in providing timely services to the beneficiaries.

- Field visits by the on-ground team should be intensified all throughout the implementation period. This will help in timely response and feedback for implementation and reporting

.

- Data management and quality remains key. There is need of finding strategies aimed at cleaning the available data. If this is done, it will be easy to partner with other stakeholders who would be interested in the service.

- For where MUIIS is. There is need for more financial support to see the business case move forward and we look forward for clear strategic options aimed at bringing more business in future.

- In future critical selection of agents should be looked into coupled with time payments to boost the work done in the field ‘

- Preparation for season two, 2019 should start immediately by identifying SACCOs and bringing them on Board to understand how the MUIIS service bundle works together with technology. If CTA can support this transition and the model is introduced to SACCOs, There would be significant increase in subscription and crop insurance uptake.

SUSTAINABILITY MEASURES

- One of the aims of MUIIS is to transform subsistence farmers into commercial farmers producing for the market. Incentives that aim at supporting the organisations and farmers will be identified availed to the farmers so there is increase in service up take on seasonal basis.

- In order to strengthen the financial base ACEs, PSs, and groups will be supported to mobilize and sensitize farmers about MUIIS. Once this is strategically done , there will be increase in membership at the FBO level, share capital will increase to enable the organizations meet their financial obligations including paying of staff when the project has ended.

- Selection of reputable SACCOs that have the capacity to extend the loans bundled with the MUIS service bundle is one of the greatest ways that will support MUIIS business. This will also bring on board FBOs which are close by the access the services and this will help the SACCOs increase their membership, Loan portfolios, savings etc.

- UCA to work with the cooperative structures across the country and ensure Ugandan benefit from the MUIIS services.

- At marketing level, the ACEs will be encouraged to generate their own funds through charging commissions not only on members' produce but even on inputs, subscriptions and any other services rendered to their members. This is another important source of income that favors the sustainability the MUIIS model

UNIT PLANS FOR THE YEAR 2019/2020

Working closely with other units, the ABU made several achievements which have enabled UCA to deliver on its key mandate and remain relevant in the sector. We have made contact with several potential partners and positioned ourselves to take advantage of all arising opportunities in the sector. Some of the upcoming opportunities which are expected to be very important to the future of UCA and which we are watching very closely include;

i. Farmer Institutional Development under ACDP
ii. Farmer institutional development under the National Oilpalm Project (NOPP) and National Oilseed Project (NOSP)
iii. National Local Network Coordination under AMEA

The unit also looks at engaging partners to support capacity building of personnel in the unit so that they improve skills to deliver appropriate services to co-operatives being formed and strengthened.

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13 FINANCE AND ADMINISTRATION UNIT

UGANDA COOPERATIVE ALLIANCE LTD

THE AUDITORS' REPORT

Nabende, Nabweteme & Co
KM Plaza, Rm. 12 Wandegeya – Kampala
P.O.Box 5085 Kampala
and
Plot 28 Aryada, Nkokonjeru,Mbale Municipality
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LIST OF ACRONYMS

UCA	-	Uganda co-operative alliance
BEEP	-	Business Experience Exchange Programme
CCD	-	Commissioner For Co-Operative Development
LFC	-	Leadership For Change
NSSF	-	National Social Security Fund
PAYE	-	Pay As You Earn
UNEX	-	Union Export Services Limited
USAID	-	United States Agency For International Development
MAAIF	-	Ministry Of Agriculture Animal Industry And Fisheries
IFRs	-	International Financial Reporting Standards
ISA	-	International Standards of Auditing

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ORGANIZATION INFORMATION

Board of Directors for the year ended 30th June 2019

Mr. JohnasTweyambe	-	Chairman
Mr. Jacan Oyenya Ismail	-	Vice Chairperson
Fr. Safari Emmanuel	-	Treasurer
Mr.Oroma Emmanuela	-	Member
Mr. Seyekwo Emma	-	Member

GENERAL SECRETARY
CPA Ivan Assimwe

REGISTERED OFFICE
Uganda Co-operative Alliance Building
Plot 47/49
Nkurumah Road
P.O.Box 2215
Kampala, Uganda

AUDITORS
Nabende, Nabweteme & Co.
Certified Public Accountants
KM Plaza, Rm. 12 Wandegeya – Kampala
P.O.Box 5085 Kampala
Email: nabendenabweteme@yahoo.com.sg;
Telephone: +256 393 101681

BANKERS
Barclays Bank Uganda Limited
16 Kampala Road
Kampala-Uganda

Bank of Africa
P.O Box 2750
Kampala-Uganda

Stanbic Bank Uganda Limited
P.O.Box 7131
Kampala , Uganda

Standard Chartered Bank Uganda
P.O.Box 7111
Kampala Uganda

Housing Finance Bank limited
Investment house
WampewoAvenue – Kololo
P.O.Box 1539
Kampala Uganda

Solicitors
M/s Agaba& Co. Advocates
P.O. Box 24353
Kampala Uganda
Plot 47/49 Nkurumah Road

REPORT OF THE BOARD OF DIRECTORS FOR THE YEAR ENDED 30^{TH} JUNE 2019

The Directors submit their report and audited financial statements for the year ended 30^{th} June 2019, which disclose the state of affairs of the organization.

PRINCIPAL ACTIVITY

The principal activity of the organization is to promote co-operatives in Uganda

RESULTS

The Surplus for the year ended 30th June 2019 is set out in the statement of financial performance on page 11

DIVIDENDS.

The Directors do not recommend payment of dividends

RESERVES

The reserves of the organization are set out on page 12

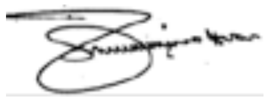
DIRECTORS

The Directors who served during the year ended 30^{th} June are set out on page 4

AUDITORS

Ms, Nabende, Nabweteme& Co, Certified Public Accountants were re-appointed as Auditors for the year ended 30^{th} June 2019 and they have expressed their willingness to continue in office in accordance with Sec. 22(1) of the Uganda Co-operative Societies Act Cap.112.

BY ORDER OF THE BOARD



SECRETARY GENERAL
KAMPALA

DatE; 10th OCT 2019

STATEMENT OF DIRECTORS' RESPONSIBILITIES FOR THE FOR THE YEAR ENDED 30TH JUNE 2019

The Uganda Co-operative Act requires the Directors to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the organization as at the end of the financial year and profit and loss of the organisation for the year. It also requires the Board of Directors to ensure that the organization keeps proper accounting records which disclose with reasonable accuracy at any time, the financial position of the organization. They are also responsible for safeguarding the assets of the organization.

The Directors are ultimately responsible for Internal Controls; however, it delegates such responsibility to Management. Standards and Systems of Internal Controls are designed and implemented by Management to provide reasonable assurance as to the integrity and reliability of the financial statements and to adequately safeguard, verify and maintain accountability of the organization's assets. Appropriate accounting policies supported by reasonable and prudent judgments and estimates, are applied on a consistent basis and also using the going concern basis. These systems and controls include proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties.

The Directors accept responsibility for the financial statements which have been prepared using appropriate accounting policies supported by reasonable and prudent judgments and estimates, in conformity with International Financial Reporting Standards and requirements of the Ugandan Co-operative Societies Act.

The Directors are of the opinion that the financial statements give a true and fair view of the state of financial affairs of the organization and of its profit and loss.

The Board of Directors further accept the responsibility for the maintenance of accounting records, which may be relied upon in the preparation of financial statements, as well as adequate systems of internal financial control.

Nothing has come to the attention of the Directors to indicate that any breakdown in the functioning of these controls, resulting in material loss to the organization has occurred during the year. The Directors have a reasonable expectation that the organization has adequate resources to continue in operational existence for the foreseeable future. For this reason, they have adopted the going concern basis in preparing the financial statements.

The financial statements which appear on pages 10 to 30 were approved by the Board of Directors on **10TH OCT 2019** and signed on its behalf by;

REPORT OF THE INDEPENDENT AUDITORS TO THE DIRECTORS OF UGANDA CO-OPERATIVE ALLIANCE LIMITED FOR THE YEAR ENDED 30TH JUNE 2019.

Opinion

We have audited the financial statement of Uganda Co-operative Alliance set out on pages 10 to 30, which comprise the statement of financial position as at 30th June 2019, statement of financial performance, statement of changes in equity, statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies for the year ended 30th June 2019.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the organization as at 30th June 2019, and its financial performance and its cash flow for the year then ended in accordance with International Financial Reporting Standards (IFRS).

Basis for Opinion

We conducted our audit in accordance with international standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the organization in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for professional Accountants (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statements and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

In common the organization's system of control is dependent upon the close involvement, supervision and implementation of the board of Directors. We have relied upon the Board of Directors' assurance that all the transactions of the organisation are complete and have been properly recorded in the financial statements hence free from material misstatements.

Key Audit Matters

Key Audit Matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements for the year ended 30th June 2019. These matters are addressed in the context of our audit of financial statements. There is no movement in some balance sheet items like Amounts due to & from related parties, management should decide to write them off.

Responsibilities of Management and those charged with Governance for the Financial Statements. Management is responsible for the preparation of the financial statements in accordance with IFRSs, and for such internal control as management determines it necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS.

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Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exits. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also;

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on other Legal Requirements

- The terms of the agreements require that in carrying out our audit, we consider and report to you on the following matters. We confirm that;

- We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;

- In our opinion proper books of account have been kept by the organization , as far as appears from our examination of those books; and

- The organization's statement of Financial Performance prepared is in agreement with books ofaccount as per the Uganda Co-operative Societies Act Cap 112.

The engagement partner on this assignment was; CPA.Nabweteme Josephine practicing No.P0047

Nabende, Nabweteme & Co.CPA.
Certified Public Accountants
P.O.Box 5085 Kampala

Nabweteme Josephine
Managing Partner

Date: *10-0-2019*

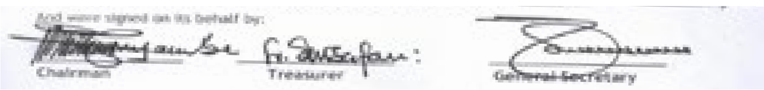
Date: *10-0-2019*

UGANDA CO-OPERATIVE ALLIANCE LIMITED

STATEMENT OF FINANCIAL POSITION AS AT 30TH JUNE 2019

ASSETS		**Notes**	**30/06/2019**	**30/06/2018**
Non - current assets	**Shs**	**Shs**	**Shs**	**Shs**
Property, Plant and Equipment		**2**	5,014,805,895	5,056,890,949
Investment Property - Naguru		**3**	5,002,820,546	5,002,820,546
Investment in Shares	4	**290,240,000**	290,240,000	290,240,000
Total Non-Current Assets	10,307,866,441	**10,349,951,495**	10,307,866,441	10,349,951,495
Current Assets				
Inventories	5	**40,739,384**	61,439,631	61,439,631
Trade and Other Accounts Receivables		**6**	1,483,529,128	805,747,142
Withholding tax & other tax deposits		**312,380,387**	48,188,409	48,188,409
Amounts due from Related Parties		**7**	76,272,471	76,272,471
Cash and Bank balances	8	**83,353,453**	939,656,684	939,656,684
Total Current Assets	1,996,274,823	**1,931,304,337**	1,996,274,823	1,931,304,337
TOTAL ASSETS		**12,304,141,264**	12,281,255,832	12,281,255,832
EQUITY AND LIABILITIES				
Capital and Reserves				
Share Capital	9	**224,097,911**	221,789,911	221,789,911
Statutory Reserves	10	**434,855,776**	407,458,057	407,458,057
Capital Reserves	11	**801,821,411**	801,821,411	801,821,411
Share Fund Reserves	12	**33,563,887**	22,258,991	22,258,991
Revaluation Reserves	13	**4,252,706,172**	4,252,706,172	4,252,706,172
Capital Grant	14	**36,484,822**	66,531,524	66,531,524
Retained Earnings / (Losses)		**15**	3,780,030,025	3,761,219,593
Total			9,563,560,004	9,533,785,659
Non Current Liabilities				
Borrowings	16	**1,337,371,782**	**1,406,152,867**	**1,406,152,867**
Current Liabilities				
Loan from Housing Finance Bank		**16**	350,233,033	300,412,009
Trade and other accounts payables		**17**	504,155,461	125,252,327
Deferred revenue grants	18	**76,143,726**	442,975,712	442,975,712
Amounts payable to related companies		**19**	472,677,258	472,677,258
Total			1,403,209,478	1,341,317,306
TOTAL EQUITY AND LIABILITIES		**12,304,141,264**	**12,281,255,832**	**12,281,255,832**

The financial statements were approved by the Board of Directors on10-10-2019



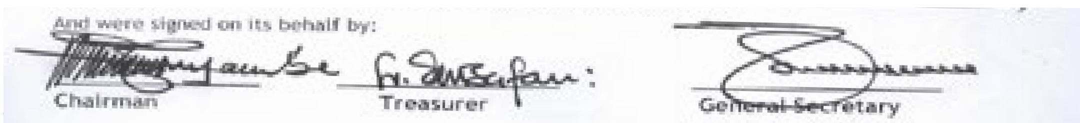
Report of the Auditors- page 7 to 9

The Notes on page 16 to 30 form an integral part of these statements

UGANDA CO-OPERATIVE ALLIANCE LIMITED STATEMENT OF FINANCIAL **PERFORMANCE FOR THE YEAR ENDED 30TH JUNE 2019**

	Notes	30/06/2019 Shs	30/06/2018 Shs
Income			
Member subscriptions		10,730,000	13,255,000
Rental income		1,089,552,009	1,024,844,221
Other income	**20**	776,794,161	1,098,547,005
Total income		**1,877,076,170**	**2,136,646,226**
Grant Income			
Balance b/f	**Page 15**	442,975,712	258,004,391
Grants received during the year	**Page 15**	1,798,903,870	2,487,432,842
Total grants available		**2,241,879,582**	**2,745,437,233**
Total funds available		**4,118,955,752**	**4,882,083,459**
Less: Expenditure			
Staff expenses	**21**	529,707,980	509,778,204
Vehicle and travel expenses	**22**	166,857,247	178,173,687
Other operating expenses	**23**	783,472,028	1,015,829,352
Grant expenses	**Page 15**	2,165,735,856	2,302,461,521
Provision for unutilized grant c/f	**Page 15**	76,143,726	442,975,712
Total expenditure		**3,721,916,837**	**4,449,218,476**
Operating Surplus before finance costs		**397,038,915**	**432,864,983**
Less Finance cost	**24**	339,525,868	334,278,151
Operating surplus /(Deficit) before taxation		**57,513,047**	**98,586,832**
Taxation		**-**	**-**
Surplus /(Deficit) for the year		**57,513,047**	**98,586,832**
Appropriation:			
Statutory reserves		5,751,305	7,434,728
Education Fund		18,770,762	3,717,364
Development fund		2,875,652	1,582,525
Transfer to Share Fund		11,304,896	11,069,495
Retained Earnings		18,810,432	74,782,720
		57,513,047	**98,586,832**

The financial statements were approved by the Board of Directors on: 10-10-2019



Chairman **Treasurer** **General Secretary**

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The Notes on page 16 to 30 form an integral part of these statements

UGANDA CO-OPERATIVE ALLIANCE LIMITED

STATEMENT CHANGES IN EQUITY FOR THE YEAR ENDED 30TH JUNE 2019

Particulars UGX	Share Capital UGX	Statutory Reserves UGX	Capital Reserve UGX	Capital Fund UGX
As at 01 July 2018	**221,789,911**	**407,458,057**	**801,821,411**	**-**
Share Issue	2,308,000	-	-	-
Prior year Adjustment	-	-	-	-
Transfer to Retained Earnings	-	-	-	-
Capital Grant / Donation	-	-	-	-
Transfer to Share Fund	-	-	-	-
Net Surplus for the year	-	-	-	-
Statutory Reserve (10% Net Gain)	-	5,751,305	-	-
Development Fund (5% Net Surplus)	-	2,875,652	-	-
Education Fund (1% Turnover)	zzz -	18,770,762	-	-
At 30 June 2019	**224,097,911**	**434,855,776**	**801,821,411**	**-**

UGANDA CO-OPERATIVE ALLIANCE LIMITED

STATEMENT CHANGES IN EQUITY FOR THE YEAR ENDED 30TH JUNE 2018

Particulars	Share Capital UGX	Statutory Reserves UGX	Capital Reserve UGX	Capital Fund UGX
As at 01 July 2018	**221,589,911**	**371,303,570**	**801,821,411**	**53,963,976**
Share Issue	200,000	-	-	-
Prior year Adjustment	-	-	-	-
Transfer to Retained Earnings	-	-	-	(53,963,976)
Capital Grant / Donation	-	-	-	-
Transfer to Share Fund	-	-	-	-
Net Surplus for the year	-	-	-	-
Statutory Reserve (10% Net Gain)	-	9,858,683	-	-
Development Fund (5% Net Surplus)	-	4,929,342	-	-
Education Fund (1% Turnover)	-	21,366,462	-	-
At 30 June 2018	**221,789,911**	**407,458,057**	**801,821,411**	**-**

Revaluation Reserve UGX	Capital Grant UGX	Share Fund Reserves UGX	Retained Earnings UGX	Total UGX
4,252,706,172	**66,531,524**	**22,258,991**	**3,761,219,593**	**9,533,785,659**
-	-	-	-	**2,308,000**
-	-	-	-	-
-	-	-	-	-
-	(30,046,702)	-	-	**(30,046,702)**
-	-	11,304,896	(11,304,896)	-
-	-	-	57,513,047	**57,513,047**
-	-	-	(5,751,305)	-
-	-	-	(2,875,652)	-
-	-	-	(18,770,762)	-
4,252,706,172	**36,484,822**	**33,563,887**	**3,780,030,025**	**9,563,560,004**

Revaluation Reserve UGX	Capital Grant UGX	Share Fund Reserves UGX	Retained Earnings UGX	Total UGX
4,416,697,998	**96,578,226**	**11,069,495**	**3,492,230,942**	**9,465,255,529**
-	-	-	-	**200,000**
-	-	-	(210,000)	**(210,000)**
(163,991,826)	-	-	217,955,802	-
-	(30,046,702)	-		**(30,046,702)**
-	-	11,189,496	(11,189,496)	-
-	-	-	98,586,832	**98,586,832**
-	-	-	(9,858,683)	-
-	-	-	(4,929,342)	-
-	-	-	(21,366,462)	-
4,252,706,172	**66,531,524**	**22,258,991**	**3,761,219,593**	**9,533,785,659**

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UGANDA CO-OPERATIVE ALLIANCE LIMITED

STATEMENT OF CASHFLOWS FOR THE YEAR ENDED 30TH JUNE 2019

	30/06/2019 Shs	30/06/2018 Shs
Cash flows from Operating Activities		
Surplus / (Deficit) for the year	57,513,047	98,586,832
Depreciation	263,304,037	163,991,826
Operating Profit before Working Capital Changes	**320,817,084**	**262,578,658**
Changes in Working Capital		
(Increase)/Decrease in Inventories	20,700,247	(5,013,339)
(Increase)/Decrease in trade and other receivables	(941,973,964)	(74,466,100)
(Increase)/Decrease in Amounts due from Related Parties	-	-
(Increase)/Decrease in Amounts due to Related Parties	-	-
Increase / (Decrease) in payables	378,903,134	(35,711,372)
Total Cash flows from Operating Activities	**(221,553,499)**	**147,387,847**
Income tax Paid	-	-
Net Cash generated from Operating Activities	**(221,553,499)**	**147,387,847**
Cash flows from Investing Activities		
Acquisition of Assets	(221,218,983)	(66,035,600)
Investment in Shares	-	(95,000,000)
Investment Property	-	(5,344,000)
Net Cash generated from Investing Activities	**(221,218,983)**	**(166,379,600)**
Cash flows from Financing Activities		
Issue of Shares	2,308,000	200,000
Deferred Revenue Grants	(366,831,986)	184,971,321
Capital Grants	(30,046,702)	(30,046,702)
Housing Finance Bank Borrowings	(18,960,061)	426,936,403
Net Cash generated from Financing activities	**(413,530,749)**	**582,061,022**
Net increase in cash and cash equivalents	**(856,303,231)**	**563,069,269**
Cash and cash equivalents at beginning of the year	939,656,684	376,587,415
Cash and cash equivalents at end of the year	**83,353,453**	**939,656,684**
Represented by:		
Cash and Bank Balances	**83,353,453**	**939,656,684**

Report of the Auditors- page 7 to 9

The Notes on page 16 to 30 form an integral part of these statements

DONOR FUNDED PROGRAMME ACTIVITIES FOR YEAR ENDED 30TH JUNE 2019

	Ushs	Ushs	Ushs	Ushs
Grant Revenue	**Bal b/f**	**Additions**	**Utilization**	**Bal c/f**
TNS	873,383	825,460,627	822,492,735	3,841,275
SCC VI	98,235,005	209,387,000	250,974,825	56,647,180
ENSIBUUKO	-	7,133,472	7,133,472	
HANNS	-	5,181,750	5,181,750	
e-GRANNARY	-	67,490,775	63,999,846	3,490,929
EVMS	-	94,300,000	94,056,365	243,635
PSFU	-	48,398,600	48,398,600	-
ILO	-	36,603,100	36,603,100	-
SWISSCONTACT	-	1,500,000	1,500,000	-
DGRV	-	46,039,781	46,039,781	-
UGACOF	-	13,292,172	13,292,172	-
UCDA	-	49,195,000	49,195,000	-
Geneva Global	82,342,941	36,453,600	118,796,541	-
MUIIS	156,554,777	118,426,344	274,966,121	15,000
VODP	57,226,865	-	57,154,587	72,278
VECCO	47,742,741	35,113,173	71,198,277	11,657,637
PROFIRA	-	204,928,476	204,752,684	175,792
Total	**442,975,712**	**1,798,903,870**	**2,165,735,856**	**76,143,726**

Report of the Auditors- page 7 to 9

The Notes on page 16 to 30 form an integral part of these statements

NOTES TO THE FINANCIAL STATEMENTS

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1. ACCOUNTING POLICIES

The Principle accounting policies adapted in the preparation of the financial statements are set out below:

a) Basis of preparation

The Financial statements are prepared under the historical cost convention and in accordance with the International Financial Reporting Standards.

Statement of compliance

The Financial statements of Uganda Co-operative Alliance Limited have been prepared in accordance with the International Financial Reporting Standards.

Changes in accounting policies

There have been no changes in accounting policies and estimates and those adopted are consistent with those of the previous financial year.

b) Property and Equipment

All Property plant and equipment are stated at cost less accumulated depreciation. Depreciation is calculated as a write off of the cost of property plant and equipment on a straight line basis, at annual rates estimated to write off carrying values of the assets over their useful lives. The annual rates used are;

Buildings	4.00%
Computers	33.0%
Office Furniture and Equipments	12.5%
Motor Vehicles	25.0%

Staff houses, furniture &Equipments 12.5%

Tractors 12.5%

Subsequent costs are included in the asset's carrying amount or are recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Organization and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date.

Gains and losses on disposal of property, plant and equipment are determined by reference to their carrying amount and are taken into account in determining the results for the year.

An item of property, plant and equipment is derecognized upon disposal or when no future economic benefits are expected from its use. Gains and losses on derecognizing are determined by comparing proceeds with the carrying amount. These are included in the income statement in the year they are derecognized.

c) Investment property

The investment property was valued using cost model, which requires the property to be stated at cost plus transaction costs.

Investment property is derecognised when either they have been deposited off and where substantially all risks and rewards of ownership of the investment property have been permanently transferred.

d) Taxation

Taxation is provided in the statement of financial performance on the basis of the results included therein adjusted in accordance with the provisions of the income Tax Act. However, capital and revenue grants are exempt from tax. The organisation will, therefore, not pay tax on revenue received in form of grants from donors and development partners.

e) Revenue Grants

(i) Revenue grants are recognised in the statement of financial performance in the year in which they are realised.

(ii) Revenue grants, which are not utilised in the year of receipt, are deferred income and is treated as income in the next year.

f) Foreign currency Translation

Transactions during the year are converted into Uganda shillings at rates ruling at the transaction dates. Monetary assets and liabilities at the statement of financial position date, which are expressed in foreign currencies, are translated into Uganda shillings at rates ruling at that date. The resulting differences from conversion and translation are dealt with in the statement of comprehensive income in the year in which they arise.

g) Programme Activities

Programme activities are accounted for on a cash basis. Activity costs are therefore recorded when cash is actually expended.

h) Inventories

Inventories are stated at the lower of cost and net realizable value. The cost of inventories should comprise all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition. Net realizable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale. Inventories are made up of stationary items and publications held for sale.

i) Other Receivables

Other receivables are carried at the anticipated realizable amounts. Specific provision is made for all known doubtful debts. Bad debts are written off during the year in which they are identified, when all reasonable steps to recover them have been taken without success.

j) Provisions

Provisions are recognized when the organization has a legal or constructive obligation as a result of past events and it is probable that an outflow of resources will be required to settle the obligation, and a reliable estimate of the amount can be made.

Where the organization expects a provision to be reimbursed, for example under an insurance contract, the reimbursement is recognized as a separate asset but only when the reimbursement is virtually certain.

(k) Employee Gratuity Provision

The company's terms and conditions of employment provide a gratuity to employees. The gratuity is based on the employee's salary scale. The provision takes account of service rendered by employees up to the statement of financial position date.

(l) Investment in subsidiaries

Investments in subsidiaries represent investments in unquoted shares and are stated at cost because their values cannot be reliably determined.

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m) Retirement Benefit Obligation

The organization makes contributions to a statutory pension scheme, the National Social Security Fund. Contributions are determined by local statute and shared between employer and employee. The company's contributions to the scheme are charged to the statement of financial performance in the year in which they are identified.

n) **Cash and Cash Equivalents**

For the purposes of the statement of cash flows, cash and cash equivalents comprise of cash at hand and cash at bank.

o) **Investment in shares**

Investments in subsidiaries represent investments in unquoted shares which are held over long term and are stated at net cost because their fair value cannot be reliably determined. The organization owns 100% in UCA Business Services Ltd and UCA Statutory Services limited while it owns 17% in Union Export Services Ltd.

p) **Statutory reserves**

Section 46 (3) of the Co-operative Societies Act requires the organization to maintain a Reserve Fund into which 10% of the net gain for the financial year is transferred. Section of 48 (1) of the Co-operative Societies Act requires all registered Societies to Contribute 1% of its annual turnover to a National Education Fund per annum. The Statutory Reserve Fund shall be invested in an approved Cooperative Bank and no funds shall be withdrawn from the reserve fund. The Education Fund is required to be set aside to carry out UCA own education programmes. The development fund is 5% of the net surplus.

q) **Capital reserve**

The above represents amounts set aside for replacement of fixed assets as may be approved by the board of directors from time to time.

r) **Capital fund**

(i) Agro Processing Funds

(i) This represents contribution by different donors for the support of ACEs in the implementation of value addition activities to the crop produce under Uganda Cooperative Alliance guidance. The funds are lent out to ACEs in form of processing machinery and recovered from them over the agreement period which is usually less than 2 years. The machinery provides security for the loan lent to the ACEs.

(i) Uganda Commodity Exchange Fund

(i) This represents obligations to Uganda Cooperative Alliance Limited for the money held on a Standard Chartered Bank savings account on behalf of Uganda Commodity Exchange.

s) **Deferred revenue grants**

Deferred revenue grants represent funds not utilized during the year

t) **Related party transactions**

Amounts owing to UCA Statutory Services relate to funds transferred from UCA Statutory Services Limited following management decision to wind it up in December 2000 while amounts due to UCA Business Services relate to income from lease of machines collected on its behalf by UCA Limited.

Amounts owed by UCE and ILO relate to unpaid services offered in terms of office space and office utilities.

13

u) **Related party transactions**

Amounts owing to UCA Statutory Services relate to funds transferred from UCA Statutory Services Limited following management decision to wind it up in December 2000 while amounts due to UCA Business Services relate to income from lease of machines collected on its behalf by UCA Limited.

Amounts owed by UCE and ILO relate to unpaid services offered in terms of office space and office utilities.

v) **Capital grant**

Capital grant includes donations in form of two tractors from Korea.

w) **Payable within 12 months**

On 01 July 2013, Uganda Cooperative Alliance acquired a mortgage loan facility from Housing Finance Bank Limited amounting to Ushs 1,800,000,000. The loan facility interest rate is at 21.5% for a period of 20 years. The security attached against the mortgage is the developed property by the financing.

x) **Cash and cash equivalents**

Cash and cash equivalents included in the cash flow statement comprise of the following statement of financial position amounts:

y) **Shares held in trust**

The organization held shares in the defunct Co-operative Bank Limited at a cost of Ushs 2.53 billion in trust on behalf of co-operative societies. The Co-operative Bank Limited was however, closed by Bank of Uganda on 19 May 2000. The shares in the Co-operative Bank Limited have not been incorporated in the books of UCA Limited as UCA is holding them on behalf of co-operative societies. The status of those shares is not yet known as liquidation of the bank is still in progress

2) Property, Plant & Equipment	Shs	Shs
Refer to Page 27	5,014,805,895	5,056,890,949

3) Investment Property - Naguru

Balance b/f	5,002,820,546	4,997,476,546
Additions	-	5,344,000
Balance c/f	**5,002,820,546**	**5,002,820,546**

4) Investments in shares

Shares in UCA Business Services Limited	79,140,000	79,140,000
Shares in UCA Statutory Services Limited	-	-
Shares in Union Export Services Limited	100,000,000	100,000,000
Shares in (UCCFS)	10,100,000	10,100,000
Shares in UCCU	1,000,000	1,000,000
Shares in CIC	100,000,000	100,000,000
Total	**290,240,000**	**290,240,000**

5) Inventories

Stationery and Publications	**40,739,384**	**61,439,631**

6) Trade and other Accounts Receivables

Trade Receivables	1,332,497,640	755,219,134
Provision for Bad Debts	(40,113,533)	(118,462,205)
Total	**1,292,384,107**	**636,756,929**
Activates Advances	28,700,880	13,061,000
Other Short Term Debtors	4,500,000	4,500,000
Gratuity Advance	22,378,000	19,891,814
Insurance	4,068,400	4,068,400
Beep Programs / esanet	51,265,423	51,265,423
Oasis Contribution Fund	45,412,470	52,412,470
Access Communications	29,386,106	19,791,106
Fuel Security Deposit	4,000,000	4,000,000
VAT	1,433,742	-
Total	**1,483,529,128**	**805,747,142**

7) Amounts Receivable from Related Parties

UCE	19,173,013	19,173,013
ILO	19,929,844	19,929,844
Uganda Central Cooperative Financial Services	2,199,560	2,199,560
CCA	34,970,054	34,970,054
Total	**76,272,471**	**76,272,471**

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12) Share Fund Reserves	Shs	Shs
Balance b/f	22,258,991	11,069,495
Transfer from Retained Earnings	11,304,896	11,189,496
Balance c/f	**33,563,887**	**22,258,991**

13) Revaluation Reserve		
Balance b/f	4,252,706,172	4,416,697,998
Transfer to Retained Earnings	-	(163,991,826)
Balance c/f	**4,252,706,172**	**4,252,706,172**

14) Capital grant		
Balance b/f	66,531,524	96,578,226
Depreciation on the tractors	(30,046,702)	(30,046,702)
Balance c/f	**36,484,822**	**66,531,524**

15) Retained Earnings		
Balance b/f	3,761,219,593	3,492,230,942
Prior year adjustment - Retained Earnings	-	(210,000)
Transfer to Share Fund Reserves	(11,304,896)	(11,189,496)
Surplus for the year	57,513,047	98,586,832
Transfer from Capital Fund Reserves	-	53,963,976
Transfer from Revaluation Reserves	-	163,991,826
Transfer to Statutory Reserves	(27,397,719)	(36,154,487)
Total	**3,780,030,025**	**3,761,219,593**

16) Long-term Mortgage Loan		
Balance b/f	1,706,564,876	1,279,628,473
Additional Loan Acquired	-	500,000,000
Add: Interest for the year	331,272,972	325,198,698
Less: Loan Installment Paid	(350,233,033)	(398,262,295)
Balance c/f	**1,687,604,815**	**1,706,564,876**
Payable within 12 months	350,233,033	300,412,009
Payable after 12 months	1,337,371,782	1,406,152,867
Total	**1,687,604,815**	**1,706,564,876**

17) Trade and other Accounts Payable		
Trade Creditors	246,506,946	10,728,861
UCA staff savings credit	4,950,000	5,759,750
Tenants deposits	2,437,500	5,350,025
Pensions staff gratuity	48,214,160	19,891,814
Other creditors and accruals	54,255,655	41,000,000
PAYE	6,181,500	24,361,560
Value Added Tax	-	3,342,085
National Social Security Fund	141,609,700	14,818,232
Total	**504,155,461**	**125,252,327**

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	30/06/2018 Shs	30/06/2018 Shs
18) Deferred Revenue Grants		
Deferred Grant Revenue	**76,143,726**	**442,975,712**
19) Amounts Payable to Related Parties		
UCA Statutory Services Limited	270,794,269	270,794,269
UCA Business Statutory Services Limited	201,882,989	201,882,989
Total	**472,677,258**	**472,677,258**

Transactions during the year	UCA Business Statutory Services Ltd	UCA Business Statutory Services Ltd	Uganda Exchange Commodity
	Ushs	**Ushs**	**Ushs**
Balance b/f	201,882,989	270,794,269	19,173,013
Additions	-	-	-
Balance c/f	**201,882,989**	**270,794,269**	**19,173,013**

20) Other Income		
Stationary income	26,074,236	25,037,711
Tractor income	3,700,000	-
Entrance fee	100,000	150,000
Income from tenants utilities & car hire	65,214,790	51,440,830
Capital grant (Tractor)	30,046,702	30,046,702
Consultancy fees from MAAIF	572,643,433	984,932,762
Office Space	79,015,000	6,939,000
Total	**776,794,161**	**1,098,547,005**
21) Staff Expenses		
Staff Remuneration	214,304,147	193,689,879
Staff Housing	37,594,580	41,756,000
Staff Medical	30,000,000	36,945,200
Other Staff Expenses	35,430,135	26,805,000
Staff Transport	31,737,791	36,040,500
Staff Lunch	78,866,971	65,137,000
Causal Labour	2,101,500	15,560,000
Staff Gratuity	56,428,620	54,046,120
Retirement Benefit Scheme and NSSF	43,244,236	39,798,505
Total	**529,707,980**	**509,778,204**
22) Vehicle and Travel Expenses		
Fuel	90,807,135	85,809,528
Repairs & maintenance	56,297,452	81,581,298
Insurance on vehicles	19,752,660	10,782,861
Total	**166,857,247**	**178,173,687**

	30/06/2018 Shs	30/06/2018 Shs
23) Other Operating Expenses		
Subscription to International Organizations	3,201,767	10,355,864
Audit Fees	6,000,000	6,000,000
Telephone, Telex & Mails	3,300,000	3,625,000
Depreciation	263,304,037	163,991,826
Electricity & Water - Rent Offices	53,755,831	49,907,115
Stationary	2,923,000	18,343,800
Maintenance of Office Building	15,617,500	109,538,900
Maintenance of Office Equipment	4,407,250	8,376,500
Professional Fees	23,000,000	20,891,011
Security Expenses	239,000	100,000
Rent & Property Rates	4,000,000	25,932,220
Rent - Regional Offices	1,500,000	5,600,000
General Office Expenses	9,224,632	13,931,589
Bad Debt Provisions	-	1,982,381
Advertising & Publicity	7,847,119	35,599,356
Donations and Contributions	8,010,000	19,432,750
Secretariat Activities	115,023,098	105,684,639
Insurance - cash & equipment	1,013,367	1,013,367
Project Contract Expenses	98,375,602	295,490,300
Naguru House expenses	2,287,000	-
Email Services	3,706,914	5,666,864
Insurance - Loans	-	3,937,163
Insurance - Building	3,937,163	13,809,646
Newspapers & Magazines	3,778,983	4,140,000
Cleaning and Sanitation Expenses	15,989,000	11,241,600
Photocopying, Printing & Binding	524,100	397,900
Committee Expenses	29,848,000	17,329,000
AGM Expenses	54,146,865	62,600,561
Co-operatives Day Expenses	48,511,800	910,000
Total	**783,472,028**	**1,015,829,352**

	30/06/2018	30/06/2018
24) Finance costs		
Bank Charges	8,252,896	9,079,453
Interest on Bank Loan	331,272,972	325,198,698
Total	**339,525,868**	**334,278,151**

25) Surplus before taxation		
Surplus is stated after charging:		
Auditor's Remuneration	6,000,000	6,000,000
Depreciation	263,304,037	163,991,826

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PROPERTY, PLANT & EQUIPMENT SCHEDULE

PARTICULARS	Freehold land	Buildings	Tractors	Motor Vehicles
	UGX	UGX	UGX	UGX
	0.00%	4.00%	12.50%	25.00%
Cost				
1 July 2018	**2,773,969,366**	**3,141,965,600**	**240,373,616**	**175,108,582**
Additions		-	-	220,338,983
Disposal				
30 June 2019	**2,773,969,366**	**3,141,965,600**	**240,373,616**	**395,447,565**
Deprecation				
1 July 2018	**-**	**973,011,957**	**150,233,510**	**166,483,582**
Charge for the year	-	125,678,624	30,046,702	98,861,891
30 June 2019	**-**	**1,098,690,581**	**180,280,212**	**265,345,473**
Net Book Value				
30 June 2019	**2,773,969,366**	**2,043,275,019**	**60,093,404**	**130,102,092**
30 June 2018	**2,773,969,366**	**2,168,953,643**	**90,140,106**	**8,625,000**

26. Capital commitments

There were no capital commitments as at 30 June 2019 (2018; None)

27. Employees

The average number of employees for the Organization during the year was 36 (2018:35).

28. Comparatives

Where necessary comparative figures have been adjusted to conform to changes in presentation in the current year.

29. Incorporation

The Uganda Co-operative Alliance Ltd was incorporated on 17 June 1961. The organization being an apex society is required by the Co-operative Societies Act to be registered as a limited liability company.

30 Currency risk

The organization operates wholly within Uganda and its assets and liabilities are reported in the local currency.

31 Contingent liabilities

Uganda Revenue Authority raised an income tax assessment to UCA as at 30 June 2019. Management is keenly carrying out reconciliation exercise with URA.

32 Post balance sheet items

The directors are not aware of any post balance sheet items that require amendment or adjustment to the financial statements as at the date of this report.

33. Currency

The financial statements are expressed in Uganda shillings (Ushs) which is also the operating currency of the company.

Computers, Software & Accessories	Office Furniture & Equipment	Residential	Total
UGX	UGX	UGX	UGX
33.00%	12.50%	12.50%	
			-
14,819,152	**27,732,000**	**2,000,000**	**6,375,968,316**
-	880,000	-	221,218,983
			-
14,819,152	**28,612,000**	**2,000,000**	**6,597,187,299**
			-
14,819,152	**12,570,833**	**1,958,333**	**1,319,077,367**
4,890,320	3,576,500	250,000	263,304,037
19,709,472	**16,147,333**	**2,208,333**	**1,582,381,404**
-		**-**	-
4,890,320	**12,464,667**	**208,333**	**5,014,805,895**
-	**15,161,167**	**41,667**	**5,056,890,949**

TAX COMPUTATION

		2019 Shs.
Profit / (Loss) for the year		57,513,047
Add:		
Depreciation	263,304,037	
Donations	8,010,000	
10% Telephone, fax & E- mail	-	271,314,037
Sub Total		**328,827,084**
Less:		
Loss b/f		(9,411,381,911)
Capital Grant (Tractor)		(30,046,702)
Reduction in Provision for Doubtful Debts		-
Initial Allowance		-
Industrial Building Allowance		(68,407,688)
Wear & Tear Allowances		(40,350,423)
Taxable Income / Tax Loss		**(9,221,359,640)**

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2. WEAR & TEAR ALLOWANCES SCHEDULE

	Class I	Class II	Class IV	Total
Rate	**40%**	**35%**	**20%**	
WDV	**Shs.**	**Shs.**	**Shs.**	**Shs.**
Bal b/f	1,446,353	21,701,635	55,001,550	**78,149,538**
Additions	-	60,000,000	880,000	**60,880,000**
Total	**1,446,353**	**81,701,635**	**55,881,550**	**139,029,538**
Initial Allowance	-	-	-	-
Total	1,446,353	81,701,635	55,881,550	**139,029,538**
Wear and Tear	(578,541)	(28,595,572)	(11,176,310)	**(40,350,423)**
WDV Bal c/f	**867,812**	**53,106,063**	**44,705,240**	**98,679,114**

COMMERCIAL BUILDING ALLOWANCE SCHEDULE

Description	**Year Acquired**	**Amount**	**CBD 5%**	**Cumm. CBD**	**Restricted c/f**
Office Block	2002	38,868,878	1,943,444	23,321,326	15,547,552
Office Block Restricted	2003	48,202,345	2,410,117	31,331,526	16,870,819
Building	2014	1,229,624,796	61,481,239	184,443,717	1,045,181,079
Buildings	2016	51,457,770	2,572,888	5,145,776	46,311,994
Total		**1,368,153,789**	**68,407,688**	**244,242,345**	**1,123,911,444**

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THE INTERNATIONAL COOPERATIVE ALLIANCE PRESIDENTS VISIT IN UGANDA

The President of ICA MR. Arial Guarco receives a plaque from the former General Secretary a senior Cooperator Mr. Charles Kabuga

PICTORIAL FROM 51ST ANNUAL GENERAL MEETING 2018

Uganda Cooperative Alliance Members voting during the 51st Annual General Meeting

The Newly Elected UCA Board from the left Chairman Mr.Johnas Tweyambe, Vice Chairman Mr. Jacan Ismail Onyenya, Treasure Fr. Safari Emmanuel and finally H.W. Geoffrey Seyekwo Emmy

ATTENDANCE LIST FOR UGANDA CO-OPERATIVE ALLIANCE 51ST AGM HELD ON14TH SEPTEMBER 2018

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INVITED GUESTS

S/N	NAME	DRIVER'S NAME	REGION	ORGANISATION	ORG/ perosnal CONTACT	ORG/ PERSONAL EMAIL ADDRESS
1	FR. GEORGE ANACA		WEST NILE	R.T.C/M UCA NEBBI	778264280	angalageorge@gmail.com
2	ROSE S NAKATU	CHRISTOPHER SEGAWA	WAKISO	NUCAFE	754028716	
3	MAGYEZI F		WESTERN	UCCFS	772621196	magyezi@yahoo.co.uk
4	OKAMBO ROGERS			MINISTRY OF TRADE	704117202	okamborogers@gmail.com
5	KADUYU ABDAKKAH		KAMPALA	MINISTRY OF TRADE	704117202	abduallah.kaduyu@ug.cic-insurancegroup.com
6	WOLIMBWA BENARD		KAMPALA	UCA	778199306	juliusbiso@gmail.com
7	BAMWESIG YE WILSON		CENTROL	UCA BOD		bamwesigaye@gmail.com
8	ELIZABETH NSIMADALA		EASTERN	EAFF	788718187	president@eaffu.org
9	SEBULIME ISHAAC			MINISTRY OF TRADE	774036547	sebulimeishaac@gmail.com
10	WALUSIMBI ISAAC			VI AGROFORESTRY	78500757	jameswalusimbi@viagroforestry,org
11	DAGLUS OPIO		CENTROL	FEDERATIONS OF UGANDAN EMPLOYEES	757108418	
12	BENAYO PATRICK	FRED OKOTH	EASTERN	COOP COLLEGE TORORO	772556012	PATRICK 543@GMAIL.COM
13	OWINY RICHARD			MGLSD	772419519	
14	HON YONA KANYOMOZI			ELDER		
15	KIBACAMA TOMY			MINISTRY OF TRADE	789095342	kibacamatomy@yahoo.com
16	JACAN OYEWYA ISMAIL		WEST NILE	WADELAI PAKWINYO ACE	782867600	oyewya2014@gmail.com
17	HON. ANTONY BUTELE		WESTNILE	UCA	712697428	
18	NAGGAYI PATIENCE		CENTROL	CIC GROUP	773961651	NAGAYIPATIANCE@GMAIL.COM
19	KIMISOWA PETER		CENTROL	CIC GROUP	774088441	petkimbowa@gmail.com
20	RUHINDA HAMIDU		CENTROL	CIC GROUP	702668645	hamidu.ruhinda@cic.com
21	FR. SAFARI EMM		KIGEZI	KIGEZI SACCO UNION	772301613	emanuel.safari@yahoo.com

INVITED GUESTS

S/N	NAME	DRIVER'S NAME	REGION	ORGANISATION	ORG/ perosnal CONTACT	ORG/ PERSONAL EMAIL ADDRESS
22	SAM KAGWISAGYE	EHD (U) LTD	CENTROL		782145515	
23	MWESIGYE FRED				772405063	fredmwesigye@gmail.com
24	JOSEPHINE BERICK			MOLG	772521915	jberinda@gmail.com
25	MUTOYA AWALI GONZAKI			UNFFE	782140698	mugoyaawali1973@gmail.com
26	SAMUEL KYALIGONZA	AMOS		COOPERATIVE COLLAGE KIGUMBA	772695805	
27	JOSEPH WILLIAM KITANDWE			MINISTRY OF TRADE	752269062	
28	KOMOLRUFINA			MINISTRY OF TRADE	772040930	
29	OSCAR OBEL		KAMAPALA	UHURU INSTITUTE	777684579	oscar.obel@uhuruinstitute.org
30	NNUME YASIN			UCSCU LTD	704024487	nnumebull@gmail.com
31	JOSEPH NABWETEME		KAMPALA	NABENDE	702840876	
32	LEONARD OKELLO		KAMPALA	UHURU INSTITUTE	759900035	leonard.okello@gmail.com
33	RUHINDA JOHNATHAN		KAMPALA	UHURU INSTITUTE	779410099	
34	PATRICK BAKUNDA		KAMPALA	UCCFS	772666996	pbakunda@uccfs.co.org
35	ZIPPORAH		KAMPALA	CIC GROUP	755518186	
36	NAOME KABASHARIRA	MUWERUKA DENIS	ANKOLE	MP - NTUNGAMO	772681312	
37	JAMES MUHWEZI		KAMPALA	MSC	783207275	jimmyoft@gmail.com
38	JUSTICE GADENYA		KAMPALA	JUDICIARY		
39	COLIN AGABALINDA		KAMPALA	PROFIRA		
40	DANIEL MUGENYI		KAMPALA	PROFIRA		
41	HENRY MBAGUTA		KAMPALA	MFPED	772434354	
42	DR SILVESTER MDIRURAMUKAMA		KAMPALA	UCSCU	772660205	
43	STEPHEN MUCHIRI			EAFF	2.54723E+11	info@eaff.org
44	GOLOOBA LWANGA			MFPED	774695470	
45	DRAKE MUGABI			ABC AFRICA	702601602	

SACCO

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S/N	NAME	REGION	SACCO NAME	SACCO/ PERSONAL CONTACT	SACCO/PERSONAL EMAIL ADDRESS
1	OCIRCAN W COLINS	WEST NILE	ERUSSI SACCO	774627392	
2	NANGOBI ZAKIA	BUSOGA	BUYAMBA UNITED SACCO	700365129	
3	NABIRYE BETTY	EASTERN	BALEYEJUSA SACCO	704278742	nabirrye@gmail.com
4	KYOHAIRWE SHALLE	BUSHENYI	KYAMUHUNGA PEOPLES SACCO	70391087	kyapeco@yahoo.com
5	TWINOMUJUNI DANSON	WESTERN	KAJARA PEOPLES	783220408	TEINOMUJUNIDANISOON@GMAIL.COM
6	SARAH KANSIRYE	CENTROL	NABUKALU	776876725	nabukalusacco@gmail.com
7	MWESIGWA NICHLAS	CENTROL	LUGAZI TRADERS	702202971	lugazitraders@gmail.com
8	TUSINGWIRE GLORIUS	CENTROL	KASAMBYA SACCO	783428372	
9	NEEBYE ANNET	WESTERN	RUKIGA SACCO	706618361/ 787335413	neebyeanet@gmail.com
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11	KIGONERE	EASTERN	BUMANYA MODELS	775956699	
12	MUKAGYA CHARLES		BUKANGA	706606775	
13	ISAAC OJOK	NORTHERN	SURNET SACCO	752639069	isaacump248@gmail.com
14	BAGONZA STEPHEN	LANGO	BUKANGA	706606775	
15	GRACE BAGONZA	WESTERN	772858852		
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